



The Regional Task Force on the Homeless is the homeless policy expert and lead coordinator for the introduction of new models and implementation of best practices for the San Diego Region.

## July 2020 Board Meeting Agenda

AGENDA		
<b>Date:</b> July 16, 2020	<b>Time:</b> 3:00 PM-5:00 PM	<b>Location:</b> Zoom Video Conference (see the link in the Meeting Invitation)
Agenda Items		Presenter
<b>1. Welcome and Introductions</b>		Councilmember Chris Ward
<b>2. Non-Agenda Public Comment</b>		Councilmember Chris Ward
<b>3. Consent Agenda</b>		
a) Approval of May 2020 Board Meeting Minutes		Councilmember Chris Ward
b) Approval of April 2020 Financial Statements		Councilmember Chris Ward
<b>4. Executive Officer and CEO Updates</b>		
<b>5. Action Items</b>		
a) Accept Membership Vote Results		Ray Ellis
b) Ad Hoc Committee – to address Homelessness among Black San Diegans		Ray Ellis
c) Approve New Board Structure		Councilmember Chris Ward
d) Accept Recommendation of Leaf and Cole as Auditor 2020		Rolland Slade
<b>6. Informational Updates</b>		
a) Flexible Housing Pool – Brilliant Corners Introduction		Brilliant Corners
b) RTFH/Lucky Duck Outreach Meal Efforts		Drew Moser/Tamera Kohler
c) COVID-19 Updates: Convention Center, County, Other		Supervisor Nathan Fletcher/Deacon Jim Vargas/Tamera Kohler/Rick Gentry
d) Update on Standards Work – Outreach & Rapid Rehousing		Aimee Cox
e) Data Report from Ad Hoc Committee		Kris Kuntz
f) HUD NOFA, Federal and State Funding updates		Lahela Mattox
<b>Next Board Meeting:</b> Thursday, August 20, 2020, 3:00 PM – 5:00 PM		
<b>Location:</b> Zoom Video Conference		



**Regional Task Force on the Homeless  
Board Regular Meeting Minutes  
May 21, 2020**

Read and Approved: \_\_\_\_\_

Secretary on behalf of Governance Board

The regular meeting of the Regional Task Force on the Homeless was called to order at 3:00 p.m.

The number of board members required to reach a quorum for this board is 16. A quorum was present at this meeting with 25 attendees.

ATTENDANCE

**Present:**

Amy Denhart  
Andre Simpson  
Chris Ward  
David Estrella  
Deacon Jim Vargas  
Ellis Rose  
Greg Anglea  
Jeffrey Gering  
Jessica Chamberlain  
Jo Barrett  
John Brady  
Karen Brailean  
Karen McCabe  
Kathie Lembo  
Laura Tancredi-Baese  
Michael Hopkins  
Nancy Sasaki  
Nathan Fletcher  
Paul Connelly  
Ray Ellis  
Reverend Rolland Slade  
Rick Gentry  
Sean Elo  
Stephanie Kilkenny  
Walter Philips

**Absent:**

Andrew Picard  
Dimitrios Alexiou – Lindsey Wade attended  
Keely Halsey – Sarah Jarman attended  
Joel John Roberts - Jonathan Castillo attended  
Nick Macchione – Susan Bower and Omar Passons attended

**Others in attendance:**

Mayor Kevin Faulconer  
Brian Elliott (Councilmember Ward's Office)  
Bill Bolstad (Father Joe's Villages)  
Ruth Bruland (Father Joe's Villages)  
Lisa Halverstadt (Voice of SD)  
Kristine Lefebvre (County of SD)  
Kiera Galloway (Congressman Scott Peters)

Lisa Jones (San Diego Housing Commission)  
Christina Selder (Serving Seniors)  
Jonathan Fernando  
Chevelle Tate (Senator Toni Atkins)  
Tareq Haidari  
Brian Gruters (PATH)  
Loxie Gant (Forebelle Consulting, LLC)  
Zachary (last name unknown)

<b>1. Welcome and Introductions</b>	
Board Chair Chris Ward welcomed board and community members to the regular meeting of the RTFH Board of Directors.	
<b>2. Non-Agenda Public Comment</b>	
<ul style="list-style-type: none"> <li>Community member Loxie Gant provided 2 examples of responses she received within the past 24 hours while trying to help find shelter for 2 individuals experiencing homelessness. Tamera Kohler will help connect Loxie with an appropriate resource for additional assistance.</li> </ul>	
<b>3. Consent Agenda</b>	<b>Items Removed from Consent Agenda</b>
a. Approval of <b>April 2020</b> Board Meeting Minutes	N/A
b. Approval of <b>March 2020</b> Financial Statements	
<b>Voting</b>	
Motion	Motion by <b>Karen Brailean</b> to: Approve the Consent Agenda Second by <b>Chris Ward</b> .
Yay	25
Nay	0
Abstained	0
New Action Items	N/A
<b>Passed unanimously</b>	
<b>4. Executive Officer &amp; CEO Updates</b>	
<ul style="list-style-type: none"> <li>CEO Updates: Paul Armstrong, Chief Program Officer has taken a position with the Rescue Mission. Kris Kuntz will be our Chief Policy Officer starting June 1<sup>st</sup>. Jill Hroziencik joined us as Interim Chief Program Officer for one year. We have a new financial team that will be supporting us: Rick Dahlseid and Steve Martin of PBO Advisory Group.</li> <li>No comments from the Vice Chair, Secretary and Treasurer.</li> </ul>	
<b>5. Informational Updates</b>	
<b>a. Governance Committee Update</b>	
<b>Presentation</b>	<p>Ray Ellis presented the Governance Committee Update.</p> <ul style="list-style-type: none"> <li>See Packet ATTACHMENT A for the full 2020 Board Slate.</li> <li>No changes to the Appointed Seats.</li> <li>An Ad Hoc Nomination Committee will nominate 1 candidate for each of the 3 Service Provider seats for the Full Membership vote at the June 11<sup>th</sup> meeting. Membership will also vote to approve the entire 2020 Board Slate.</li> <li>The Non-Service Provider candidates were nominated by the GAC and approved by the Executive Committee (EC). The slate will be presented to the Board today and to the Full Membership on June 11<sup>th</sup>.</li> <li>Joel Roberts stepped down from the Homeless Advocate seat. Jonathan Castillo applied for this seat and was nominated by the GAC.</li> </ul>

	<ul style="list-style-type: none"> <li>• John Ohanion stepped down from the Technology Business seat. Camey Christenson applied for this seat and was nominated by the GAC.</li> <li>• Councilmember Ward was reappointed to the Elected Official Seat by the Intergovernmental Council on May 13<sup>th</sup>.</li> <li>• The GAC reviewed and discussed the Charter in detail at 2 GAC meetings. The GAC held 2 community input sessions and collected feedback, outlined administrative changes and integrated youth into the appropriate places throughout the Charter.</li> </ul>
<b>Public Comment</b>	N/A
<b>Board Member Discussion</b>	N/A
<b>New Action Items</b>	N/A
<b>Voting</b>	
Motion	Motion by <b>Ray Ellis</b> to: Ratify the 2020 Board Non-Service Provider Seat Slate as specified in Attachment A; recommend the Slate to the Full Membership. Second by <b>John Brady</b> .
Yay	16
Nay	0
Abstained	9
<b>Passed unanimously</b>	
<b>Voting</b>	
Motion	Motion by <b>Deacon Jim Vargas</b> to: Approve the revisions to the Governance Charter as outlined in Attachment B for approval by the Full Membership on June 11, 2020. Second by <b>Ray Ellis</b> .
Yay	25
Nay	0
Abstained	0
<b>Passed unanimously</b>	
<b>a. COVID-19 Response and County Update</b>	
<b>Presentation</b>	<p>Supervisor Fletcher presented the COVID-19 Response and County Update.</p> <ul style="list-style-type: none"> <li>• Last week the State revised the Regional Variance which is a series of metrics the County must meet to enter into Stage 2, but we cannot go beyond Stage 2. We met those metrics and submitted our attestation, which was approved by the State last night and allows us to move forward with Stage 2 businesses. These are in-person dining and in-store retail with modifications, protections and limitations. That is the extent to which we'll be reopening until we receive further guidance from the State.</li> <li>• The Governor alluded to moving into Stage 3 in June. Supv. Fletcher noted it's important to have a phased, systematic and responsible reopening.</li> <li>• Hospitalizations and ICU's are reasonably flat.</li> <li>• We continue to stress the 4 corners of reopening: temperature checks for employees, physical distancing between non-household members, face coverings and rigorous hand washing.</li> <li>• Testing and contact tracing continue to increase.</li> <li>• There are a series of metrics in the attestation plan that trigger when reopening would have to be stopped. These include case count, outbreaks, onset of syndromic symptoms, upward</li> </ul>



	trajectory of influenza, hospitalizations, capacity, ICU, PPE, etc. These metrics continue to be monitored daily.
<b>Public Comment</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>Board Member Discussion</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>New Action Items</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>b. COVID-19 Convention Center Update</b>	
<b>Presentation</b>	<p>Tamera Kohler presented the COVID-19 Convention Center Update.</p> <ul style="list-style-type: none"> <li>• The work that’s been done at SDCC was built on direction from Public Health and the CDC. It started as a social distancing approach through our emergency shelters. The SDCC along with the hotel rooms helped us get in front of the potential challenges of COVID-19 affecting our homeless population.</li> <li>• Part of the reason the SDCC is successful is due to the collaboration between the City, County, Housing Commission, RTFH, Public Health and the service providers.</li> <li>• To date over 1,200 individuals are sheltered at SDCC.</li> <li>• There is a whole section at SDCC dedicated to health, supported by public health nurses, behavioral health, and health services provided through Deacon Vargas’ team, Jeff Norris’ team, La Maestra, the Family Health Center and others.</li> <li>• The SDCC is a model where we’ve been able to hold up the health standards and bring people together to connect them with services. The next step is to focus on strong exit strategies, as we work to move people toward housing.</li> </ul> <p>Mayor Kevin Faulconer joined the meeting:</p> <ul style="list-style-type: none"> <li>• Mayor Faulconer expressed he is proud of the work being done by RTFH and our community partners and how we are changing the dynamics very quickly for the right reasons. We moved 800 people from the bridge shelters and 500-600 off of the streets and now have 1,251 people at the SDCC today.</li> <li>• The new system was created with 2 goals: 1. How to keep people safe and healthy. 2. The work RTFH is spearheading looking at what systems do we need to change internally. We are becoming a nationwide model on how to keep people safe and how to transition people off the street and into permanent housing.</li> <li>• Mayor Faulconer acknowledged RTFH CEO Tamera Kohler for her leadership and guidance in the implementation and success of the SDCC.</li> </ul>
<b>Public Comment</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>Board Member Discussion</b>	<ul style="list-style-type: none"> <li>• The comments made during the non-agenda public comment raise the question of how we communicate to people that don’t fit in the “boxes” that have been created to help people out. <ul style="list-style-type: none"> <li>○ It is not a lack of desire to serve populations, it is limited resources, as many resources are specific to addressing the public health crisis. RTFH is spearheading meal and water delivery through our outreach teams. Partnering organizations and stakeholders are working to problem-solve and connect people with the appropriate resources. We continue to look at prevention and diversion, increasing case management capacity, and shelter options.</li> </ul> </li> </ul>
<b>New Action Items</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>c. Funding Updates and Flexible Spending Pool RFP</b>	
<b>Presentation</b>	<p>Lahela Mattox presented Funding Updates and Flexible Housing Pool RFP.</p> <ul style="list-style-type: none"> <li>• The Federal funding through the CARES Act is a package to respond to the public health pandemic. CARES funding has specific requirements and must be directly related to COVID-19 response or need. It is not funding that is solely dedicated to the homeless response system. CARES Act funding went to the state and local governments, and did not come</li> </ul>

	<p>through the CoC. RTFH continues to work with our partners who received those funds to support our communities.</p> <ul style="list-style-type: none"> <li>• The waivers are significant as they impact our housing resources. We presented information on the waivers with Pat Leslie at the May General Membership Meeting, which is available on the RTFH website.</li> <li>• COVID-19 Emergency Funding is specific to COVID-19 and funding priorities should be spent on FEMA-reimbursable activities. RTFH received the CoC allocation of \$1.7m from the State. The funds have been committed in partnership with the City and County to support the SDCC which is an approved eligible use by the State. It didn't require a public comment or community engagement.</li> <li>• HHAP funding: RTFH returned the Standard Agreement and Request for Funds by the May 15<sup>th</sup> deadline. RTFH hasn't committed HHAP funds at this time, as we plan to evaluate the outcomes of HEAP and YHDP and identify additional funding priorities through some form of stakeholder engagement. This plan was approved by the State.</li> <li>• HEAP funding: We are at the end of year 1 and RTFH is reviewing grantee's budget and outcomes. RTFH is identifying unspent funds that could be pivoted to meet COVID-19 needs. <ul style="list-style-type: none"> <li>○ The State has shifted to quarterly reports rather than annual reports. As we move into year 2 we'll have some changes for the grantees.</li> <li>○ The State released a report on the preliminary impacts of HEAP. This speaks to the collaboration that happened throughout the State over HEAP, bringing new folks to the table, new uses of funds and the importance of flexibility.</li> </ul> </li> <li>• Flexible Housing Pool: The interview process is complete. We're looking at both short term, immediate solutions to support the exit strategies needed around the motels/hotels and the SDCC, while still committed to our long term focus of the FHP and sustainability.</li> </ul>
<b>Public Comment</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>Board Member Discussion</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>New Action Items</b>	<ul style="list-style-type: none"> <li>• N/A</li> </ul>
<b>d. Discussion: Housing/Shelter Efforts Across Programs</b>	
<b>Presentation</b>	<p>Tamera Kohler:</p> <ul style="list-style-type: none"> <li>• We are looking at housing needs and shelter availability, as we look to build capacity in our region. There are potential opportunities through the CARES Act, for solutions such as hotel acquisition. Additional resources include CDBG and Emergency ESG. As a Board, we should provide input around the use of these funds.</li> <li>• We've been working with the VA for San Diego to become a VASH Continua.</li> <li>• We're also working with HUD to approve shared housing models.</li> </ul> <p>Lisa Jones:</p> <ul style="list-style-type: none"> <li>• We're working through multiple waivers around permanent supportive housing, occupancy standards around PSH, and creating opportunities such as shipping container housing, shared housing, etc. We're working on two separate applications to submit to the CPD office and also to the Section 8 Voucher Housing Office for creating more flexibility in our PSH program.</li> <li>• We've been working on the VASH Continua and discussing a proposal to be a demonstration site here in San Diego.</li> <li>• What's unique about the SDCC is what we are learning: having a variety of partners, providers, government agencies, RTFH staff, Housing Commission staff – it's standing up a housing navigation unit focused on the entire system from outreach and diversion conversations, to shelter placement, to assessment of housing needs, to matched CES referral or alternative housing outside of CES, and then long term exits. Creating that continuum of service all in one space is giving us a lot of information about how the system was and wasn't working before, and gives us the opportunity to make deep system change.</li> </ul>

	<ul style="list-style-type: none"> <li>We have the opportunity within this crisis to change what the future state will be. The innovations developed now will inform our new state of our homeless crisis response system and make it stronger.</li> <li>We've completed over 79 intake packets for VASH in the last few weeks. VASH vouchers are being issued at a higher rate. Behavioral health services are on-site and we're working through Project One for All rental housing vouchers which are being issued at a higher rate. We're seeing high levels of enrollments and matching, and a system that's uncovering barriers and addressing them every day.</li> </ul> <p>Rick Gentry:</p> <ul style="list-style-type: none"> <li>Regarding the tertiary solution where you place people into permanent settings, the Housing Commission and other sources in the area are continuing to look into better, more expanded opportunities for permanent housing and PSH.</li> <li>San Diego is the only major municipal area on the West Coast that's had a downward trend over last 2 years in reported homeless numbers, what we're doing is on the right track and we need to continue.</li> </ul>
<b>Public Comment</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
<b>Board Member Discussion</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
<b>New Action Items</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
<b>e. June Board Meeting - Board Retreat</b>	
<b>Presentation</b>	<p>Tamera Kohler and Ray Ellis presented plans for the Board Retreat</p> <ul style="list-style-type: none"> <li>The June 18<sup>th</sup> Retreat will be an opportunity to reengage and address our path forward from an organizational standpoint as we come out of COVID-19. The GAC has taken care of their responsibilities between now and FY end. We'll start work on organizational structure, what we've learned through the crisis, and how we can integrate that into decision making.</li> <li>The Impact Center and John Lemmo will participate in part of the retreat framing around the organization's strategies and scope.</li> <li>No proxies may attend, only Board members.</li> <li>Contact Chris Ward if there is any content you would like to see at the Retreat.</li> </ul>
<b>Public Comment</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
<b>Board Member Discussion</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
<b>New Action Items</b>	<ul style="list-style-type: none"> <li>N/A</li> </ul>
<b>Additional Comments</b>	
	<ul style="list-style-type: none"> <li>Chris Ward: Announced the new dashboards on the RTFH website housed under the Reports &amp; Data tab. Users can filter by a variety of factors, all tying to our preferred metrics that are aligned with national best practices. The dashboards report 2019 data and staff are working on the 2018 data to bring into the dashboards as well. I invite you all to review these dashboards.</li> </ul>
<b>Adjournment</b>	
<p>The meeting was adjourned at <b>4:37 PM</b>. The Board will meet for the Annual Board Retreat on June 18th from <b>3:00 PM - 5:00 PM</b>. Location: <b>Zoom Video Conference</b></p>	



SAN DIEGO  
**Regional Task Force  
on the Homeless**

**RTFH Financial Statements**

**Period Ending April 30, 2020**

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**Regional Task Force on the Homeless  
Statement of Financial Support and Revenue**

**April  
2020 YTD**

	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	TOTAL
<b>Revenue/Expense</b>													
<b>Revenue</b>													
<b>Local Governments Grants</b>													
5120 · City of Chula Vista	-	-	-	-	-	-	-	-	-	-	-	-	-
5150 · City of San Diego / SDHC	12,441	12,441	11,327	11,869	11,228	11,420	11,874	10,653	9,909	11,958			115,121
5181 · City of Del Mar (PITC)	1,250	-	-	-	-	-	-	-	-	-	-	-	1,250
5220 · County of SD / HCD - CDBG	23,541	18,349	15,179	6,313	4,162	12,502	12,770	17,153	12,443	12,443			134,855
<b>Total Local Grants</b>	<b>37,233</b>	<b>30,790</b>	<b>26,506</b>	<b>18,182</b>	<b>15,390</b>	<b>23,923</b>	<b>24,644</b>	<b>27,806</b>	<b>22,352</b>	<b>24,401</b>			<b>251,226</b>
<b>State Grants</b>													
5210 · HEAP - Other	148,644	78,217	65,430	31,580	67,823	115,583	107,958	91,184	52,121	88,872			847,413
5202 · Subrecipient Awards	-	60,000	199,815	85,045	167,877	344,101	1,068,782	377,514	83,932	1,068,782			3,455,848
5303 · Subrecipient Distributions	-	(60,000)	(199,815)	(85,045)	(167,877)	(344,101)	(1,068,782)	(377,514)	(83,932)	(1,068,782)			(3,455,848)
<b>Total State Grants</b>	<b>148,644</b>	<b>78,217</b>	<b>65,430</b>	<b>31,580</b>	<b>67,823</b>	<b>115,583</b>	<b>107,958</b>	<b>91,184</b>	<b>52,121</b>	<b>88,872</b>			<b>847,413</b>
<b>HUD COC Grants</b>													
5325 · HUD HMIS	45,568	48,596	52,741	32,759	62,765	50,118	55,318	123,987	94,761	41,013			607,626
5375 · HUD CES	64,048	63,866	53,760	202,127	40,299	42,110	52,242	58,835	57,163	55,757			690,209
5383 · HUD CoC Planning	19,672	46,390	32,420	19,322	33,497	23,395	21,801	75,855	55,831	19,031			347,213
5385 · HUD - YD	7,803	7,385	5,603	6,235	5,493	6,421	11,942	13,362	14,968	49,102			128,314
5388 · Youth Demonstration Awards													83,033
5389 · YHDP Projects (Subrecipient)									(57,769)	(25,264)			(83,033)
<b>Total HUD COC Grants</b>	<b>137,092</b>	<b>166,237</b>	<b>144,524</b>	<b>260,443</b>	<b>142,054</b>	<b>122,044</b>	<b>141,303</b>	<b>272,038</b>	<b>222,724</b>	<b>164,903</b>			<b>1,773,362</b>
<b>Other Revenue</b>													
5500 · Foundations	-	-	-	-	-	-	-	-	-	-			-
5600 · Donations	-	-	838	-	5	630	-	-	525	177,479			179,477
5710 · HMIS Fees - Other	-	-	500	-	-	-	-	-	-	-			500
5711 · HMIS Support Fees	8,993	8,843	19,975	12,516	12,620	17,509	14,175	14,175	48,771	29,487			187,064
5720 · Membership Fees	600	50	250	-	-	100	50	100	250	(300)			1,100
5785 · Contracts For Services	-	-	2,000	-	-	-	-	-	-	-			2,000
5750 · Interest	-	-	-	-	-	-	-	-	-	-			-
5790 · Miscellaneous	165	-	-	-	-	-	-	-	542	-			708
<b>Total Other Revenue</b>	<b>9,759</b>	<b>8,893</b>	<b>23,563</b>	<b>12,516</b>	<b>12,626</b>	<b>18,239</b>	<b>14,225</b>	<b>14,275</b>	<b>49,562.98</b>	<b>206,665.67</b>			<b>370,849</b>
<b>Total Revenue</b>	<b>332,727</b>	<b>284,137</b>	<b>260,022</b>	<b>322,720</b>	<b>237,893</b>	<b>279,790</b>	<b>288,130</b>	<b>405,304</b>	<b>347,284.61</b>	<b>484,842</b>			<b>3,242,850</b>
<b>Expense</b>													
7000 · Salaries & Wages	111,412	113,075	115,665	109,505	106,871	126,637	139,906	144,881	144,022	135,155			1,247,129
7100 · Taxes & Fringe Benefits	22,975	27,734	23,047	23,458	28,492	22,649	37,177	34,215	26,801	27,354			273,903
7200 · Business Insurance	1,540	2,311	770	818	787	984	770	770	770	978			10,498
7340 · Banking	3	-	15	37	0	-	12	-	169	12			248
7420 · Contract Services	13,498	21,450	20,941	36,775	20,433	25,933	23,023	21,287	22,314	30,817			236,468
7510 · HMIS	39,930	39,930	40,040	41,738	40,140	40,095	49,292	121,126	42,606	45,079			499,977
7620 · Information Technology	2,788	2,853	2,376	3,556	2,670	2,705	2,883	2,814	2,825	3,591			29,061
7710 · Rent/Maintenance	6,847	5,187	5,187	5,208	5,187	5,187	5,343	5,343	5,343	5,343			54,177
7770 · Supplies	1,020	5,441	1,839	2,041	3,556	3,432	4,038	1,123	633	955			24,077
7900 · Program Expenses	10,353	54,216	24,033	45,802	11,626	43,497	18,330	61,391	68,379	53,426			391,055
8000 · Travel/Transportation	2,942	5,228	4,055	6,937	4,766	3,957	5,757	9,386	932	(1,198)			42,760
8100 · Staff & Board Development	249	4,380	160	534	1,064	917	422	1,751	797	234			10,508
8400 · Depreciation	1,265	1,897	1,928	1,928	1,928	1,928	1,928	1,928	1,928	1,928			18,586
8500 · Miscellaneous Income / Expense	-	-	200	-	-	-	-	-	17	-			217
<b>Total Operating Expense</b>	<b>214,822</b>	<b>283,702</b>	<b>240,257</b>	<b>278,335</b>	<b>227,520</b>	<b>277,920</b>	<b>288,881</b>	<b>406,016</b>	<b>317,537</b>	<b>303,674</b>			<b>2,838,662</b>
<b>Net Operating Revenue</b>	<b>117,906</b>	<b>435</b>	<b>19,766</b>	<b>44,386</b>	<b>10,373</b>	<b>1,869</b>	<b>-751</b>	<b>-712</b>	<b>29,748</b>	<b>181,168</b>	<b>0</b>	<b>0</b>	<b>404,187</b>

**Regional Task Force on the Homeless  
Statement of Financial Position  
April 2020 YTD**

	<u>Operating</u>	<u>Pass Thru</u>	<u>Total 2020</u>	<u>2019</u>	
	<u>Apr 30, 2020</u>	<u>Apr 30, 2020</u>	<u>Apr 30, 2020</u>	<u>Apr 30, 2019</u>	
<b>ASSETS</b>					
Cash	\$ 1,137,284	\$ 17,217,922	\$ 18,355,205	\$ 19,462,504	
Accounts Receivable	778,307		\$ 778,307	996,493	
Prepaid Expenses	49,887		\$ 49,887	20,731	
Inventory - Gift cards	11,160		\$ 11,160	13,360	
Fixed Assets			\$ -		
Equipment	72,565		\$ 72,565	5,870	
Leasehold Improvements	121,364		\$ 121,364	-	
Accumulated Depreciation	(24,457)		(24,457)	(5,870)	
<b>Total Assets</b>	<b>\$ 2,146,109</b>	<b>\$ 17,217,922</b>	<b>\$ 19,364,031</b>	<b>\$ 20,493,088</b>	
<b>LIABILITIES</b>					
Accounts Payable	\$ 70,668		\$ 70,668	\$ 44,262	
Deferred Revenue - Operating	234,647		\$ 234,647	-	HEAP Admin
Deferred Revenue - Project & SR	-	15,050,906	\$ 15,050,906	18,750,241	HEAP Project and Sub Recipient awards
Deferred Revenue - Interest	-	381,899	\$ 381,899	-	HEAP Interest reclassified to Deferred per L&C
Deferred Revenue - Emergency Funds		1,785,116	\$ 1,785,116	-	State Covid Emergency Funds
Accrued Expenses		-	\$ -	-	
Payroll-Related Liabilities	157,402		\$ 157,402	100,115	
Notes Payable-Lucky Duck	-		\$ -	-	
<b>Total Liabilities</b>	<b>462,717</b>	<b>17,217,922</b>	<b>17,680,639</b>	<b>18,894,619</b>	
<b>NET ASSETS</b>					
Unrestricted	1,206,175	-	1,206,175	782,591	
Temporarily Restricted	477,217	-	477,217	815,879	
<b>Total Net Assets</b>	<b>1,683,391</b>	<b>-</b>	<b>1,683,391</b>	<b>1,598,470</b>	
<b>Total Liabilities &amp; Net Assets</b>	<b>\$ 2,146,109</b>	<b>\$ 17,217,922</b>	<b>\$ 19,364,031</b>	<b>20,493,088</b>	

**Regional Task Force on the Homeless  
Statement of Financial Support and Revenue  
Budget vs. Actual April**

	Jul'19 - Apr '20 Budget	Jul'19 - Apr '20 Actuals	(Under) / Over	% Variance	2020 YTD Explanation
<b>Revenue</b>					
Local Government Grants	\$ 236,595	\$ 251,226	14,631	6.2%	SDHC final grant 100k higher than initial budgeted amount
State Grants	\$ 392,118	\$ 846,689	\$ 454,571	115.9%	
HUD CoC Grants	\$ 1,682,098	\$ 1,774,085	\$ 91,988	5.5%	
Private Donations / Foundations	\$ 348,419	\$ 179,477	(168,942)	-48.5%	
Membership Fees	\$ 5,833	\$ 1,100	(4,733)	-81.1%	
HMIS Support Fees	\$ 196,963	\$ 187,564	(9,398)	-4.8%	
Contracts For Services	\$ -	\$ 2,000	2,000	100.0%	
Interest Income	\$ 250,000	\$ -	(250,000)	-100.0%	HEAP Funds interest reclassified to deferred revenue per Leaf & Cole
Other Revenue	\$ 198,478	\$ 708	(197,770)	-100.0%	
<b>Total Revenue</b>	<b>3,310,503</b>	<b>3,242,850</b>	<b>(67,653)</b>	<b>-2.0%</b>	
<b>Expense</b>					
Salary & Wages	\$ 1,482,989	\$ 1,275,818	(207,171)	-14.0%	Budgeted staff positions not filled until November/December 2019
Taxes & Fringe Benefits	403,711	\$ 245,213	(158,498)	-39.3%	
	1,886,700	1,521,031	(365,669)	-19.4%	
<b>Direct Costs</b>					
HMIS	\$ 478,383	\$ 499,977	21,594	4.5%	
Training/Consultants	\$ 459,180	\$ 321,268	(137,912)	-30.0%	Program Expense
Local Mileage/Parking	\$ 28,750	\$ 11,843	(16,907)	-58.8%	Travel/transportation
Out of Town Travel	\$ 22,667	\$ 20,029	(2,638)	-11.6%	Travel/transportation
Conference Fees	\$ 12,333	\$ 10,889	(1,445)	0.0%	Travel/transportation
Program Expense	\$ 205,851	\$ 73,986	(131,865)	-64.1%	Program Expense
<b>Total Direct Costs</b>	<b>1,207,164</b>	<b>937,992</b>	<b>(269,172)</b>	<b>-22.3%</b>	
<b>Indirect Costs</b>					
Rent/Maintenance	\$ 52,375	\$ 54,177	1,802	3.4%	July rent at higher FY 18/19 rate. Rent reduction to \$5187 began 8/1/19
Business Insurance	\$ 9,783	\$ 10,498	715	7.3%	
Taxes / Bank Fees	\$ 1,667	\$ 248	(1,419)	-85.2%	
Information Technology	\$ 52,375	\$ 29,061	(23,314)	-44.5%	Includes internet data lines, telephone and cell phones
Supplies	\$ 41,833	\$ 24,077	(17,756)	-42.4%	
Staff & Board Development	\$ 16,535	\$ 10,508	(6,027)	-36.5%	
Accounting & HR	\$ 83,567	\$ 135,448	51,881	62.1%	
Audit	\$ 15,167	\$ 13,900	(1,267)	0.0%	
Legal	\$ 27,500	\$ 14,338	(13,163)	-47.9%	
IT Management	\$ 41,000	\$ 68,583	27,583	67.3%	
Fundraising	\$ -	\$ -	-	0.0%	
Other Expense	\$ -	\$ 18,804	18,804	0.0%	
<b>Total Indirect Costs</b>	<b>341,801</b>	<b>379,641</b>	<b>37,839</b>	<b>11.1%</b>	
<b>Total Expense</b>	<b>3,435,665</b>	<b>2,838,663</b>	<b>(597,002)</b>	<b>-17.4%</b>	
<b>Net Revenue</b>	<b>\$ (125,162)</b>	<b>\$ 404,188</b>	<b>\$ 529,349</b>	<b>-422.9%</b>	



### General Membership Voting Results

**June 30, 2020**

Q1	Voting Members Only: Do you agree to ratify the changes to the RTFH Governance Charter? Please answer "Yes" or "No". (Single Choice)	Yes	27	96%
		No	1	4%
Q2	For Voting Members Only - Do you agree to ratify the 2020 Board Slate for the Appointed Board Seats, the Non-Service Provider Board Seats, and the Elected Official Board Seat? Please answer "Yes" or "No". (Single Choice)	Yes	28	100%
		No	0	0%
Q3	For Voting Members Only: Vote for one candidate only for the Homeless Service Provider Board Seat - General. (Single Choice)	Deacon Jim Vargas	11	39%
		Teresa Smith	3	11%
		Eric Lovett	3	11%
		Tracey Wilson	4	14%
		Paul Downey	2	7%
		John Van Cleef	4	14%
Q4	For Voting Members Only: Vote for one candidate for the Homeless Service Provider Board Seat - North Coastal. (Single Choice)	Greg Anglea	23	82%
		John Van Cleef	5	18%
Q5	For Voting Members Only: Vote for one candidate for the Homeless Service Provider Board Seat - South. Then click "Submit". (Single Choice)	Kathryn Lembo	20	71%
		John Griffin-Atil	8	29%



**REGIONAL TASK FORCE ON THE HOMELESS  
BOARD OF DIRECTORS ACTION/INFORMATION REPORT**

**TITLE OF REPORT:**

Creation of Ad Hoc Committee to Address Homelessness Among Black San Diegans

**ADVISORY COMMITTEE NAME:**

N/A

**ITEM TYPE:**

- Information  
 Action

Recommendation/Board Policy

Request to Present at Board Meeting

**MEETING DATE:**

7/16/2020

**PRIMARY CONTACT:**

Tamera Kohler

**SECONDARY CONTACT:**

Kris Kuntz

**TIME SENSITIVITY:**

- No  Yes (If yes, state deadline and why it's urgent)

[Click here to enter text.](#)

**RECOMMENDATION:**

1. Create an Ad Hoc committee of the RTFH Board focused on addressing homelessness among Black San Diegans.
2. Request Board members Jo Barrett and Sean Elo co-chair the committee and convene group or participants.
3. Direct the committee to develop a work plan that may include exploring data on Black San Diegans experiencing homelessness, listening to various stakeholders including those with lived experience, and making recommendations to the CoC for addressing racial disparities within the homeless population and working to promote racial equity across the homeless crisis response system.

**OVERVIEW & BACKGROUND SUMMARY:**

Addressing racial inequality within our country and more specifically within the effort to end homelessness is a significant and complex process. The RTFH is committed to ensuring racial equity within the homeless crisis response system and working with the community to do so. It is well documented that persons of color, particularly Black individuals, are overrepresented in the San Diego's homeless population compared to the general population. While the region and the RTFH have taken some initial steps to begin exploring data around racial disparities (RTFH 2018 and 2019 Racial Disparities Reports) and crafting some policies, such as the regional unsheltered policy that start to address the issue, the issue of racial inequality, specifically in regard to Black San Diegans experiencing homelessness, has not been something that the region has addressed head-on.

During the June 2020 Board retreat the issue of racial inequality was discussed as an item the Board and region needed to focus on and have follow up action on. The proposed ad hoc committee is a direct action from the Board discussion.

**FISCAL IMPACT:**

Potential funds to pay for specific items of the committee work.

**FUTURE ACTION NEEDED BY BOARD? If so, by what date?**

Potential approval to fund specific items of committee work as determined by future committee actions.

**STAFF/AND OR COMMITTEE STATEMENT:**

In June, the RTFH made the following statement on the RTFH website: "The Regional Task Force on the Homeless stands in solidarity with our member organizations and community members in condemning the violence and injustice perpetrated against Black Americans. Homelessness disproportionately affects people of color in the San Diego region and reflects the economic and racial divides that persist in this country. The RTFH is committed to addressing racial inequality and amplifying the perspectives of people of color with lived experience in our work, communication, and organizational decision-making. We will rally our collective voice, listen, learn, and act together to pursue racial equality and work to end the systemic injustices that result in homelessness."

**SUMMARY OF PREVIOUS COMMITTEE AND/OR BOARD ACTION RELATED TO THIS TOPIC:**

N/A

**COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS:**

It is absolutely critical that there be strong participation of a variety of stakeholders and that the committee and process be inclusive to ensure the voices of variety stakeholders are heard and input is incorporated into planning and action. It is the intent of this committee to include extensive community participation and perform public outreach.

**IMPACT ON KEY STAKEHOLDERS, PROJECTS, COMMUNITIES, OR SUB-POPULATIONS :**

N/A

**CONNECTIONS TO HUD/HEARTH COMPLIANCE:**

HUD has placed an emphasis for communities to analyze local homeless data to understand disparities and as part of the 2019 HUD NOFA has included questions for CoC's to describe racial disparities and efforts to address within the homeless crisis response system.

**COB BOARD RESPONSIBILITY CATEGORY(S):**

- |  |   |
|--|---|
| <input checked="" type="checkbox"/> Annual Regional Planning   | <input type="checkbox"/> Draft written standards for providing CoC assistance           |
| <input type="checkbox"/> Approve CoC Policies                  | <input type="checkbox"/> Emergency Solutions Grants Evaluation & Recommendations        |
| <input type="checkbox"/> Manage annual CoC funding application | <input type="checkbox"/> Conduct regular/annual CoC Plan (includes Point-in-Time Count) |
| <input type="checkbox"/> Designate and operate an HMIS         | <input type="checkbox"/> Fundraise  |
| <input type="checkbox"/> Develop Coordinated Entry System      | <input type="checkbox"/> Other: <a href="#">Click here to enter text.</a>               |

**ATTACHMENTS OR BACK-UP INFORMATION TO REFERENCE:**

The RTFH has made a public statement on addressing racial inequality and is posted on the website. The link includes both the statement, past activities the region has done on this issue, and national resources.

**REGIONAL TASK FORCE ON THE HOMELESS  
BOARD OF DIRECTORS ACTION/INFORMATION REPORT**

**TITLE OF REPORT:**

RTFH Board restructure

**ADVISORY COMMITTEE NAME:**

Governance Committee

**ITEM TYPE:**

- Information  
 Action

Recommendation/Board Policy

Request to Present at Board Meeting

**MEETING DATE:**

7/16/2020

**PRIMARY CONTACT:**

Ray Ellis

**SECONDARY CONTACT:**

Tamera Kohler

**TIME SENSITIVITY:**

- No  Yes (If yes, state deadline and why it's urgent)

Recommended to be completed by Oct 1, 2020.

**RECOMMENDATION:**

The RTFH has outgrown its current board structure acting in a dual role as both NonProfit board and CoC advisory board. The Governance committee will work with legal counsel to set up a smaller board for RTFH 501c3 and the current 31 board members will stay as directors of the CoC advisory Board to the RTFH. Some board member will serve on both boards.

**OVERVIEW & BACKGROUND SUMMARY:**

The dual role of the current Board structure of the Regional Task Force on the Homeless (501(c)3) and the Continuum of Care (CoC) may not be the most effective structure to benefit from and meet the requirements of a nonprofit while meeting HUD's requirements for CoC's. The RTFH has grown faster than expected and taken on new roles as a funder. Increased staff to 30 employees and budget from \$2.2M to over \$28M with oversight of \$24M in CoC funding. This 2 board structure will create better oversight and eliminate some real or perceived conflict of interest.

Historical background:

- Pre-2017 the Continuum of Care and the RTFH were separate entities
- In early 2017 plans were executed to merge the two entities using the 501(c)3 corporate status of the RTFH effective July 1, 2017
- The CoC Board and the Full Membership approved several Governance Charter changes recommended by the Governance Advisory Committee effective July 1, 2018, 2019 and 2020.
- In November 2018 the GAC was asked by the Executive Committee to look at this issue and make recommendations
- We examined other CoC structures such as: Houston, Sacramento and Atlanta
- Key Finding:
  - The current RTFH 501(c)3 Structure is unique to the San Diego Region
  - Virtually all CoCs are separate from their "partner" Non-Profit 501(c)3 entities
- Darlene Matthews, Michele Williams & Ann Oliva from HUD TA have provided excellent technical assistance on governance models, best practices, HUD requirements, Non-Profit governance and other matters.
- There have been several RTFH meetings focused on this issue: March 21, 2019 (Retreat), June 4, 2019, February 11, 2020 and a number of 1-on-1's with Board Members

From this work came these recommendations:

- Separate the CoC and the RTFH (501c3) into two bodies, governed by separate boards
- The San Diego Regional Continuum of Care (CoC) Advisory Board, a community-based collaboration utilizing a collective impact model of decision making and governance as an unincorporated association
- The RTFH, a 501(c)3 California corporation
- All members of the RTFH (currently CoC members) will resign their corporate membership with the RTFH, so that the RTFH becomes a nonprofit corporation without any members

An MOU between the RTFH and CoC advisory board is to a clearly defined expectation of the nonprofit in supporting the CoC objectives. Day to day activities and board meeting will not look much different to the public but the new 2 board arrangement will provide needed support to the nonprofit so it can better serve as the CoC Lead.

The MOU will address:

- The Continuum of Care (CoC) will continue to designate the RTFH:
  - HUD Collaborative Applicant
  - Unified Funding Agency and the “Administrative Entity” for all funding related to the CoC, currently: HUD Funding, YDHP and State funding including HEAP & HHAP
  - Homeless Information Management System (HMIS) Lead
  - Conducting the Annual “We All Count” or “Point in Time Count”
  - Implementation of the Coordinated Entry System (CES)
- The RTFH will staff the CoC Advisory Board, CoC Committees & CoC Membership and fulfill the duties required by the planning grant
- The RTFH will provide indemnification for the CoC Advisory Board
- Other Items designated: Regional Community Plan, Best Practice, Policies, Performance and Compliance

Proposed Timeline:

- Request Approval from the Board - July 18, 2020
- Finalize Messaging & Talking Points – July 30, 2020
- Update CoC Governance Charter and 501(c)3 By-Laws - Aug. 30, 2020
- CoC Board & Full Membership vote on the following – Sept. 15, 2020
  - Updated RTFH By-Laws, Policies
  - Updated CoC Governance Charter
  - CoC Board Members & Officers
  - RTFH Board Members
- Ongoing Strategic planning for the RTFH with Impact Center

**FISCAL IMPACT:**

Legal fees, other fiscal impact to be determined

**FUTURE ACTION NEEDED BY BOARD? If so, by what date?**

Board members who will serve on both boards needs to be determined, all other board members will resign seats on the Nonprofit board.

**STAFF/AND OR COMMITTEE STATEMENT:**

The governance committee has done significant investigation and review of other CoC structures and HUD requirements and well as other CoC that are also nonprofits. It is a very small group. There are over 400+ CoC nationally and less than 10 are nonprofits. The Governance committee and RTFH leadership recommend this course of action be more compliant.

**SUMMARY OF PREVIOUS COMMITTEE AND/OR BOARD ACTION RELATED TO THIS TOPIC:**

States above. Work of the governance committee.

**COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS:**

N/A

**IMPACT ON KEY STAKEHOLDERS, PROJECTS, COMMUNITIES, OR SUB-POPULATIONS :**

General membership will need to vote to accept change and will resign their corporate membership with the RTFH

**CONNECTIONS TO HUD/HEARTH COMPLIANCE:**

CoC advisory board will fulfil all HUD requirements through the MOU that will designate RTFH to perform all needed tasks and will continue to serve as the CoC lead organization and Administrative Entity.

**COC BOARD RESPONSIBILITY CATEGORY(S):**

- |  |   |
|--|---|
| <input type="checkbox"/> Annual Regional Planning              | <input type="checkbox"/> Draft written standards for providing CoC assistance           |
| <input checked="" type="checkbox"/> Approve CoC Policies       | <input type="checkbox"/> Emergency Solutions Grants Evaluation & Recommendations        |
| <input type="checkbox"/> Manage annual CoC funding application | <input type="checkbox"/> Conduct regular/annual CoC Plan (includes Point-in-Time Count) |
| <input type="checkbox"/> Designate and operate an HMIS         | <input type="checkbox"/> Fundraise  |
| <input type="checkbox"/> Develop Coordinated Entry System      | <input checked="" type="checkbox"/> Other: Non-Profit Board Operations                  |

**ATTACHMENTS OR BACK-UP INFORMATION TO REFERENCE:**

PPT slides to support action

# The RTFH has outgrown its current structure.

The dual role of the current Board structure of the Regional Task Force on the Homeless (501(c)3) and the Continuum of Care (CoC) may not be the most effective structure to benefit from and meet the requirements of a nonprofit while meeting HUD's requirements for CoC's.

# Governance Committee Board Restructure Work



# Historical Background

- Pre-2017 the Continuum of Care and the RTFH were separate entities
- In early 2017 plans were executed to merge the two entities using the 501(c)3 corporate status of the RTFH effective July 1, 2017
- The CoC Board and the Full Membership approved several Governance Charter changes recommended by the Governance Advisory Committee effective July 1, 2018, 2019 and 2020.



# Governance Advisory Committee Process

- In November 2018 the GAC was asked by the Executive Committee to look at this issue and make recommendations
- We examined other CoC structures such as: Houston, Sacramento and Atlanta
- Key Finding:
  - The current RTFH 501(c)3 Structure is unique to the San Diego Region
  - Virtually all CoCs are separate from their “partner” Non-Profit 501(c)3 entities
- Darlene Matthews, Michele Williams & Ann Oliva from HUD TA have provided excellent technical assistance on governance models, best practices, HUD requirements, Non-Profit governance and other matters.
- There have been several RTFH meetings focused on this issue: March 21, 2019 (Retreat), June 4, 2019, February 11, 2020 and a number of 1-on-1's with Board Members

# Recommendations

- Separate the CoC and the RTFH (501c3) into two bodies, governed by separate boards
- The San Diego Regional Continuum of Care (CoC) Advisory Board, a community-based collaboration utilizing a collective impact model of decision making and governance as an unincorporated association
- The RTFH, a 501(c)3 California corporation
- All members of the RTFH (currently CoC members) will resign their corporate membership with the RTFH, so that the RTFH becomes a nonprofit corporation without any members

STAGE  
**1**

STAGE  
**2**

STAGE  
**3**

## BOARD PASSAGES: THREE STAGES IN A NONPROFIT BOARD'S LIFECYCLE

Organizing/  
Founding  
Boards

The  
Governing  
Board

The  
Institutional  
Board

# Coordinating Boards Design

## CoC Advisory Board

- Maintain the following:
  - **Current 31 Member Advisory Board**
  - **Current Officers**
  - **Current Committee structure**
  - **Current Full Membership**
- Standing Committees: Executive Committee, Governance Advisory Committee, Evaluation Committee and Ranking & Review Sub-Committee
- Create an Ex-Officio board position held by the CoC Lead Agency CEO or Designate

## RTFH Board

- 9 – 11 Board Members (Minimum)
- Officers: Chair, Vice Chair, Secretary & Treasurer
- Standing Committees: Executive Committee, Finance Committee, Governance Committee & Audit Committee
- CoC Assigned Seats: CoC Chair or Designate, Consumer (1) and Provider Representative (1)
- Allow Committee Members to serve without being on the Board

# Memorandum of Understanding

- The Continuum of Care (CoC) will continue to designate the RTFH:
  - HUD Collaborative Applicant
  - Unified Funding Agency and the “Administrative Entity” for all funding related to the CoC, currently: HUD Funding, YDHP and State funding including HEAP & HHAP
  - Homeless Information Management System (HMIS) Lead
  - Conducting the Annual “We All Count” or “Point in Time Count”
  - Implementation of the Coordinated Entry System (CES)
- The RTFH will staff the CoC Advisory Board, CoC Committees & CoC Membership and fulfill the duties required by the planning grant
- The RTFH will provide indemnification for the CoC Advisory Board
- Other Items designated: Regional Community Plan, Best Practice, Policies, Performance and Compliance

<https://sacramentostepsforward.org/>



**CoC Board Agenda**

Wednesday, June 10, 2020 || 8:10 AM – 10:00 AM  
Zoom

<b>I. Welcome &amp; Introductions:</b> Sarah Bontrager, Chair			
<b>II. Review and Approval of May 13, 2020 Minutes:</b> Emily Halcon, Secretary			
<b>III. Chair's Report</b>			
<b>IV. CEO's Report:</b> Lisa Bates			
<b>V. New Business</b>			
<b>A. COVID-19 Response Team Update</b>	- Presenters: Ya-yin	8:20 AM (10 minutes)	Information
<b>B. Approval of FY2020 CoC NOFA Competition Review and Rank Scoring Tools &amp; Policies</b>	-Presenter: Emily Halcon, Project Review Committee Co-Chair & Michele Watts, SSF Chief Planning Officer	8:30 AM (40 minutes)	Action
<b>C. 2021 Point-in-Time Count Preparation</b> - PIT Subcommittee - Researcher RFP - Timeline	-Presenter: Noel Kammermann, System Performance Committee Chair & Michele Watts	9:10 AM (10 minutes)	Information
<b>D. Planning for CoC Workshop on Encampments</b> - Overview - Schedule & Format - Member Survey	Presenters: Sarah Bontrager & Tamu Nolfo Green, SSF Systems Performance Advisor	9:20 AM (20 minutes)	Discussion
<b>VI. Announcements</b>			
<b>VII. Meeting Adjourned</b>			





### CoC FULL MEMBERSHIP

- Nominates & Elects CoC Advisory Board
- Approves Committee Chairs
- Approves Governance Charter
- Recommends Funding Priorities
- Recommends Best Practices

CoC Designates Authority

### CoC ADVISORY BOARD

- Governs CoC using a “Collective Impact” community based approach
- Select, monitor & evaluate: Collaborative Applicant, CES provider, HMIS Lead, annual PITC provider, HEAP, HHAP, ESG, CESH and other HUD-mandated oversight
- Reviews and approves Community Plan (Regional Strategic Plan) including System Outcomes.
- Monitor System Outcomes
- Annual Governance Charter Review & Update as needed

### CoC COMMITTEES

- Executive Committee
- Evaluation Committee/Ranking & Review Sub-Committee
- Governance Committee
- Youth Advisory Board (YAB)
- Inter-Governmental Council

### RTFH BOARD 501 (c)(3)

- Governs RTFH (501c3)
- Recruits, hires and evaluates Chief Executive Officer
- Provides administrative support to CoC Governing Council & committees
- Designated Collaborative Applicant, HMIS Lead, CES, Designated Annual PITC
- Develops and performs annual reviews of Community Plan (Regional Strategic Plan) including systems outcomes for CoC Governing Council review & approval
- Implements Community Plan, monitors & publishes outcomes on System Dashboard
- Fundraising: Private and local/state/federal government funding
- Indemnifies CoC

RTFH staffs CoC

### RTFH COMMITTEES

- Executive Committee: Recruit & Manage CEO, Manage Board duties between Board Meetings
- Finance Committee: Oversees and financial matters including compliance with best practices
- Governance Committee: Board nominations and annual review of governance documents
- Audit Committee: Recommends outside auditor and works with auditor to complete annual audits

## San Diego CoC & 501 (c)(3) Structure & Responsibilities

# Proposed Implementation Timeline

- Request Approval from the Board - July 18, 2020
- Finalize Messaging & Talking Points – July 15, 2020
- Update CoC Governance Charter and 501(c)3 By-Laws - Aug. 15, 2020
- CoC Board & Full Membership vote on the following – Sept. 15, 2020
  - Updated RTFH By-Laws, Policies
  - Updated CoC Governance Charter
  - CoC Board Members & Officers
  - RTFH Board Members
- Ongoing Strategic planning for the RTFH with Impact Center



**REGIONAL TASK FORCE ON THE HOMELESS  
BOARD OF DIRECTORS ACTION/INFORMATION REPORT**

**TITLE OF REPORT:**

Recommendation for Leaf and Cole to perform 2020 Audit

**ADVISORY COMMITTEE NAME:**

Audit Committee

**ITEM TYPE:**

- Information  
 Action

Recommendation/Board Policy

Request to Present at Board Meeting

**MEETING DATE:**

7/16/2020

**PRIMARY CONTACT:**

Rolland Slade

**SECONDARY CONTACT:**

Tamera Kohler

**TIME SENSITIVITY:**     No     Yes (If yes, state deadline and why it's urgent)

RTFH fiscal year end is June 30, 2020.

**RECOMMENDATION:**

Approve Audit committee recommendation to enter into agreement with Leaf and Cole, LLP to perform RTFH annual Audit for fiscal year 2020.

**OVERVIEW & BACKGROUND SUMMARY:**

This is the 3<sup>rd</sup> year Leaf and Cole will be providing the Audit services for RTFH. Leaf and Cole will audit financial statements of RTFH which comprises the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses and cash flow for the year then ended, and the related notes to the financial statements. Also, supplementary information accompanying the financial statements and certain additional procedures, including comparing and reconciling such information currently to the underlying account and other records used to prepare the financial statements or the financial statements themselves, and the other additional procedures in accordance with auditing standards generally accepted in the United States of America, and will provide an opinion on it in relation to the financial statements as a whole, in the report combined with the auditor's report.

**FISCAL IMPACT:**

\$18,400 estimated cost for services.

**FUTURE ACTION NEEDED BY BOARD? If so, by what date?**

N/A

**STAFF/AND OR COMMITTEE STATEMENT:**

N/A

**SUMMARY OF PREVIOUS COMMITTEE AND/OR BOARD ACTION RELATED TO THIS TOPIC:**

N/A

**COMMUNITY PARTICIPATION AND PUBLIC OUTREACH EFFORTS:**

N/A

**IMPACT ON KEY STAKEHOLDERS, PROJECTS, COMMUNITIES, OR SUB-POPULATIONS :**

N/A

**CONNECTIONS TO HUD/HEARTH COMPLIANCE:**

N/A

**COB BOARD RESPONSIBILITY CATEGORY(S):**

- |  |   |
|--|---|
| <input type="checkbox"/> Annual Regional Planning              | <input type="checkbox"/> Draft written standards for providing CoC assistance           |
| <input type="checkbox"/> Approve CoC Policies                  | <input type="checkbox"/> Emergency Solutions Grants Evaluation & Recommendations        |
| <input type="checkbox"/> Manage annual CoC funding application | <input type="checkbox"/> Conduct regular/annual CoC Plan (includes Point-in-Time Count) |
| <input type="checkbox"/> Designate and operate an HMIS         | <input type="checkbox"/> Fundraise  |
| <input type="checkbox"/> Develop Coordinated Entry System      | <input checked="" type="checkbox"/> Other: Non-Profit Board Operations                  |

**ATTACHMENTS OR BACK-UP INFORMATION TO REFERENCE:**

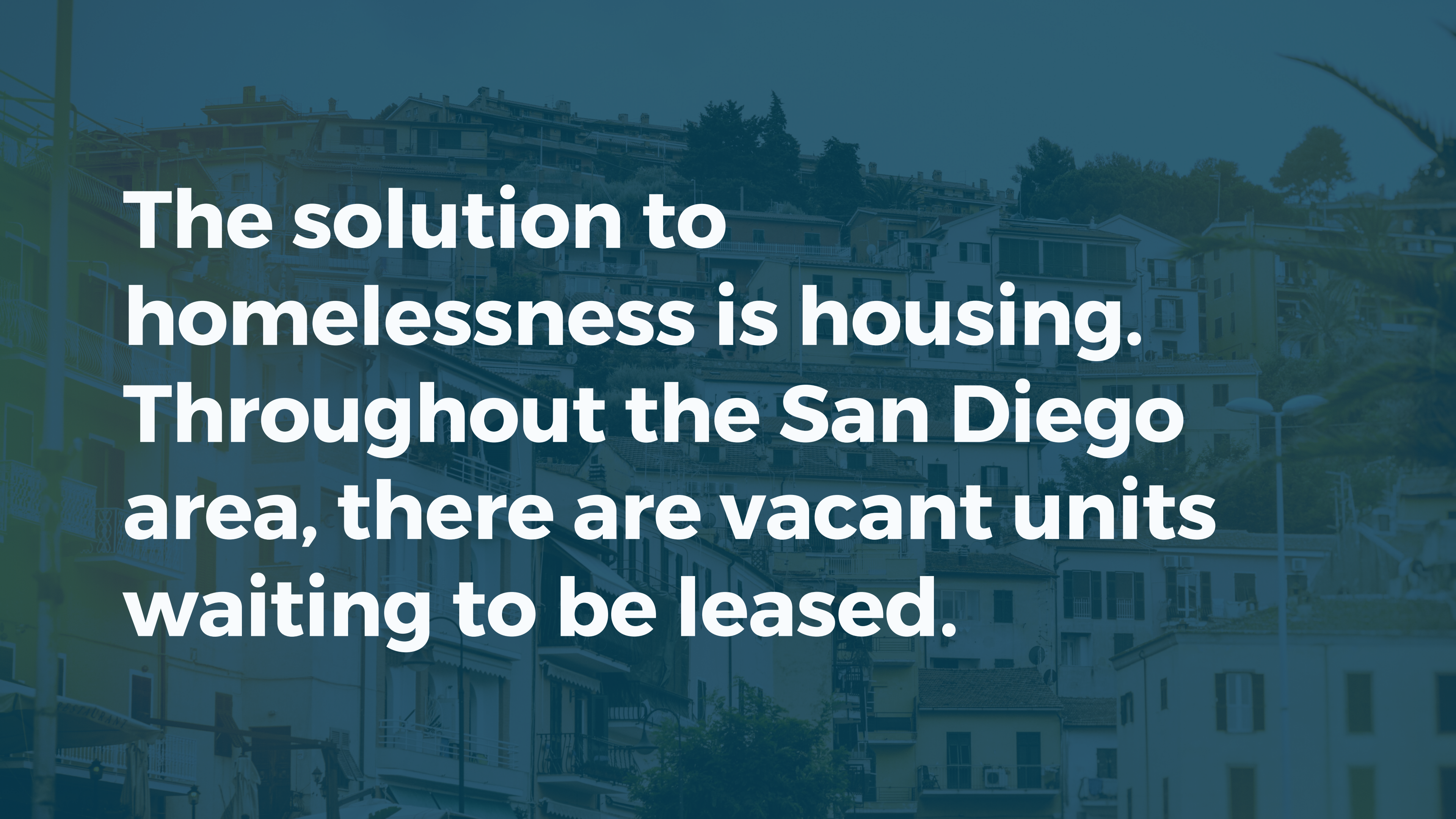
Leaf and Cole, LLP service letter agreement and estimated costs.



# SAN DIEGO FLEXIBLE HOUSING POOL

A Nationally Recognized Supportive Housing Solution





**The solution to homelessness is housing. Throughout the San Diego area, there are vacant units waiting to be leased.**






# San Diego Flexible Housing Pool

## WHAT'S THE MODEL?

Evidence-based supportive housing solution connects unhoused San Diegans to available units and provides wrap-around supportive services.

## HOW DOES IT WORK?

At scale, a pooled housing approach matches vulnerable households with housing options in real time to meet the public health emergency of homelessness.



Supportive housing is a proven, highly effective combination of subsidized housing and wrap-around supportive services.

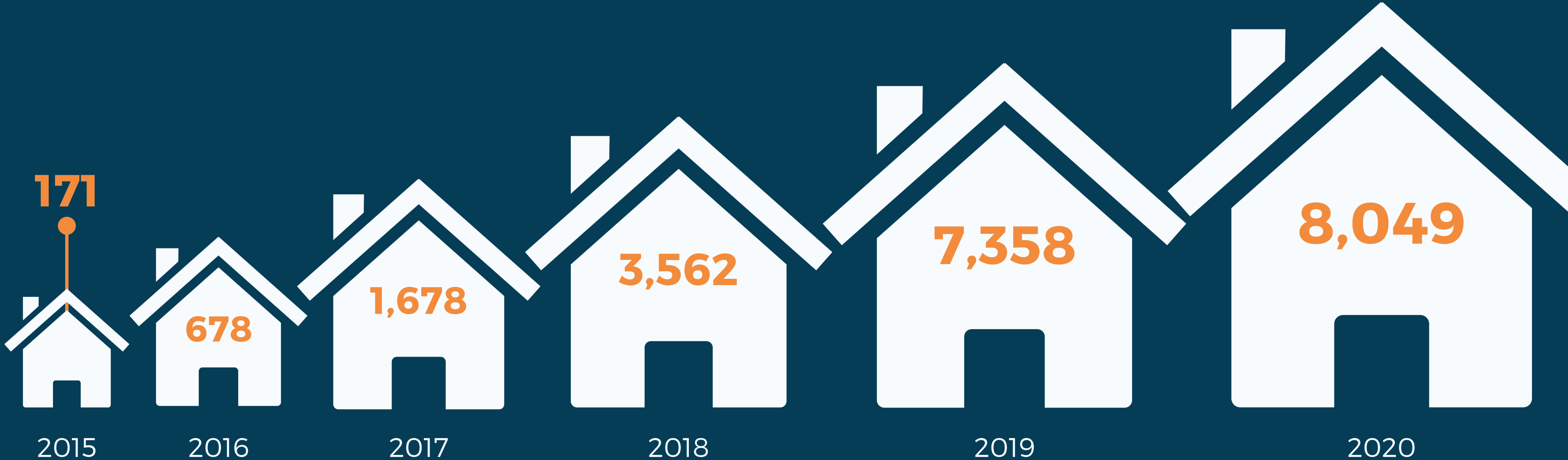
It includes Permanent Supportive Housing, Rapid Re-Housing, and other models that combine rental assistance with services.

Supportive housing provides stability, safety, and community benefit.

# Supportive Housing

# WHAT'S THE IMPACT?

There were **171** housing placements in Year 1 of LA County's Flex Pool. Since then, there have been over **8,000** cumulative placements.



**140** housing placements for  
vulnerable San Diegans  
experiencing homelessness

**Goal  
for Year 1**

SCALING IN YEAR 2 IS SUBJECT  
TO AVAILABLE FUNDING

# Flex Pools: Fully Resourcing All Activities Needed to Access the Housing Market



**Landlord  
Engagement  
Creates Portfolio  
of Units**



**Tenancy  
Supports  
Ensure Housing  
Stability**



**Operations Team  
Streamlines Lease  
& Rent Process**



**Intensive Case  
Management  
Provides Wrap-  
Around Support**



# How it Works

Brilliant Corners cultivates portfolio of units through landlord engagement



Units are held to create pool



Partners with targeted PSH and RRH vouchers refer client



Brilliant Corners matches client to available unit



Client moved into unit and provided housing retention and case management services

# What Investors Get



Leveraged investment with other regional funders focused on landlord engagement



Access to a scaled approach, which brings efficiency



Truly “rapid” access to supportive housing placements



Pooled approach that streamlines impact across sectors throughout San Diego

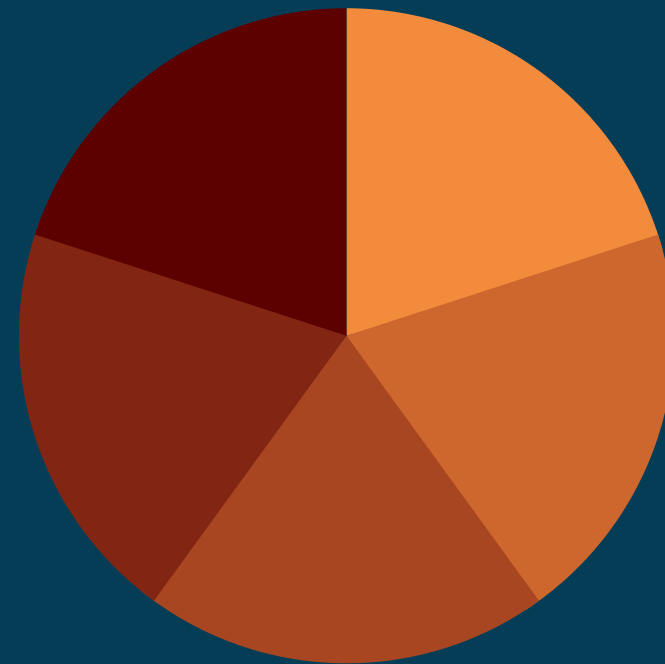


Dedicated staff for landlord engagement, fiscal management & admin for client costs & rental subsidies, & tenancy supports

# A Pooled Approach Maximizes Resources Across Sectors



FEDERAL



STATE



LOCAL

# Funders & Investors Can Customize (in collaboration with RTFH & BC)



**Target  
population**



**Referral  
Pathway**



**Length of  
Subsidy**



**Case  
Management  
Partners**



**Geography**



# A Holistic Approach

All funders need to invest into the whole portfolio of financial tools and staffing for the model to work.





# Brilliant Corners' Housing Acquisition Model

## STANDARD FINANCIAL TOOLS

### Unit Holding Agreement

Funding to quickly hold vacant units for client match.

### Move-in Payments

Security deposit, first & last month's rent.

### Move-in Assistance

Funding for household needs: furniture, bedding, cookware, & utility turn-on fees.

### Property Provider Incentives

Encourage property provider participation, such as lease-signing bonus & inspection repair funds.

### Flexible Financial Assistance

Funding to support & maintain client's tenancy: past-due rent balances; unit repairs; unit modifications.

### Rent Subsidy Administration

Brilliant Corners administers ongoing rental payments, requiring full Operations Team capacity. Programs can also utilize federal vouchers, requiring additional Tenancy Support capacity & more funding for Unit Holding and Property Provider Incentives.

## STAFF STRUCTURE

### Housing Acquisition Team

Finds new units; cultivate property providers to source new units & maintain unit stock. Minimum staff size: 1 Housing Acquisition Supervisor; 3 Housing Acquisition Specialists.

### Tenancy Support Team

Provides housing retention services to clients; facilitates move-ins; liaises between client, case manager, & property provider to resolve tenant-specific, housing-related issues. Caseload ratio dependent on subsidy type & levels of case management.

### Operations Team

Administers all payments, including rent subsidies & move-in assistance; processes applications; performs admin & financial support for Housing Acquisition & Tenancy Support Teams. Minimum staff size: Dependent on subsidy (local vs. federal).

## CASE

### MANAGEMENT

All participants receive intensive case management services (ICMS). Typically, program participants receive ICMS from third-party case management service providers; however, Brilliant Corners does provide ICMS for certain programs.

# FINANCIAL TOOLS

## RENTAL SUBSIDY ASSETS



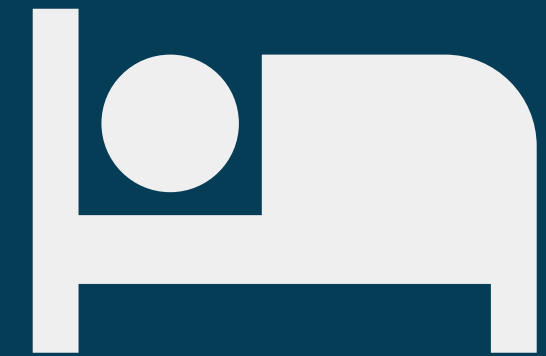
- Minimally needs to be Fair Market Rent (FMR) for specific location.
- Rates are set by HUD annually.
- In San Diego County, there is a fair degree of nuance in rates, which is helpful.
- Length and ongoing depth of subsidy can be co-designed based on target population.

## VACANT UNIT HOLDS



- Shared cost across all investors.
- Creating a pool allows model to hold a variety of units that can be matched to household needs, like ADA compliant.
- As we don't know exactly when a client will access the unit when it's brought into the portfolio, investors are "invoiced" proportional to number of placements made in their program each month.

## MOVE-IN PAYMENTS



- Covering security deposits and providing furniture, cookware and basic household items are key to facilitating move-ins quickly and supporting tenant success.

# Staffing Requirements and Benchmarks

HOUSING COORDINATORS ARE KEY TO WHAT OUR HOUSING ACQUISITION SPECIALISTS “SELL” TO LANDLORDS.

- Roughly ~1:40 case ratio depending on target population and similar factors
- Tend to specialize in a sub-program

SUPERVISOR-LEVEL HIRE NEEDED FOR EVERY ~5 HOUSING COORDINATORS.





# Staffing Requirements and Benchmarks

HOUSING ACQUISITION SPECIALISTS ARE SCOUTING FOR ALL PROGRAMS ALL THE TIME—NO “DEDICATED” HOUSING ACQUISITION SPECIALISTS TO ANY ONE PROGRAM.

OPERATIONS SUPPORT ENSURES THAT WE CAN EFFICIENTLY PAY RENT, PROCESS PAYMENTS QUICKLY (EVEN WITHIN 24 HOURS, IF NEEDED) AND MAKE SURE ALL CLIENTS MOVE-IN SEAMLESSLY WITH FURNITURE.



# Join the Team!



SAN DIEGO  
Regional Task Force  
on the Homeless



**Funders Together**  
TO END HOMELESSNESS  
**SAN DIEGO**



City of  
Carlsbad







# Lucky Duck Foundation Meals Program

DREW MOSER

EXECUTIVE DIRECTOR



# Background

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- Vision & generosity of Gwendolyn Sontheim
- Facilitated by LDF in partnership with SDS, RTFH and many outreach teams
- Objectives – provide food & water and help end the homelessness of those on the streets



# The numbers today

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- We currently provide meals for 580 people (2 meals/day)
- 2320 meals are distributed on Mondays and Wednesdays, 3480 on Fridays
- 45,000+ meals distributed to date
- More than 20 teams from 12 organizations regularly participate



# Expansion

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- We want to reach thousands
- Initiative is in response to covid-19 but will continue indefinitely



# How it works

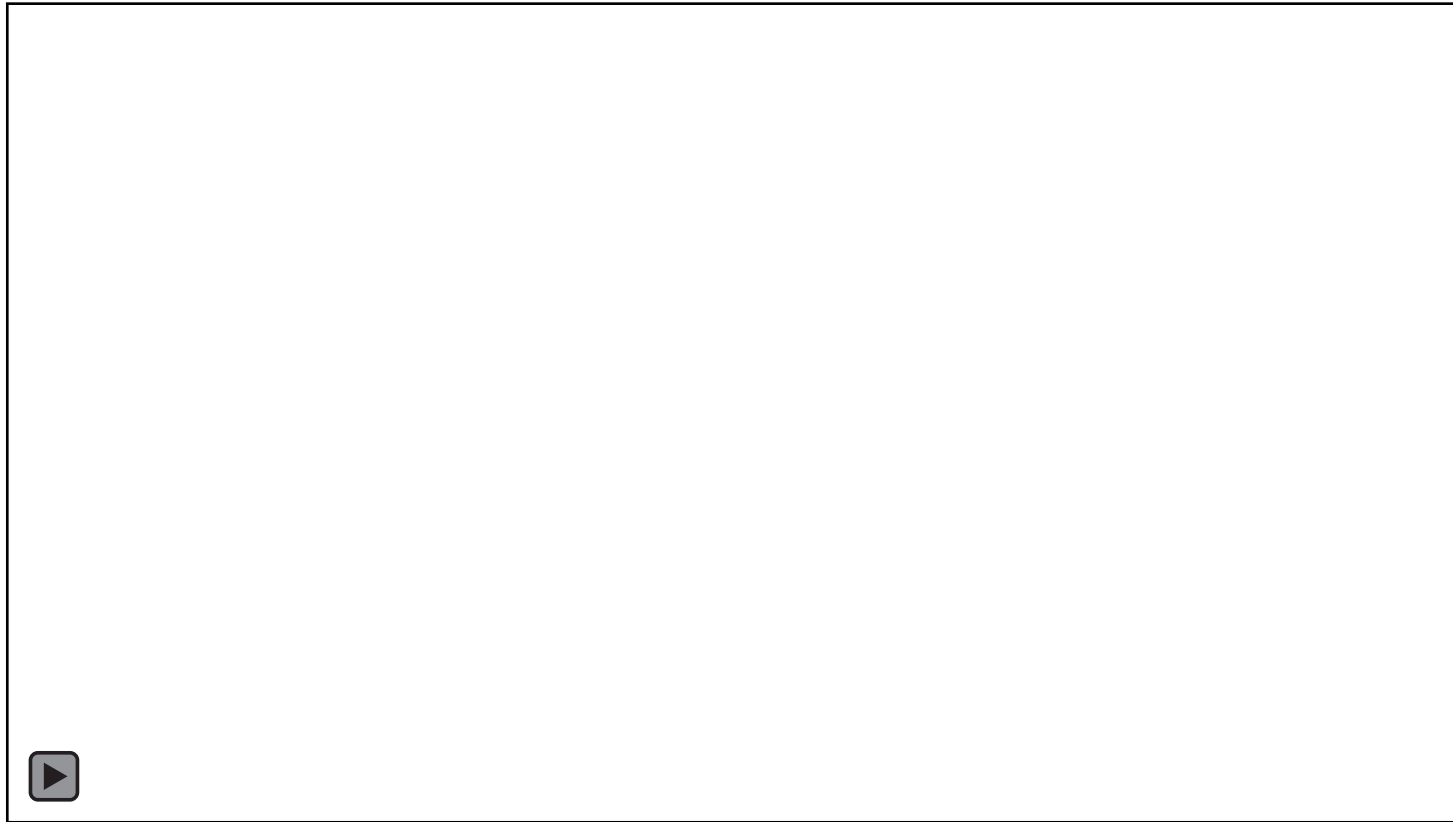
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- Let us know how many individuals your organization could serve
- What we ask:
  - That your org or a volunteer picks up meals M/W/F
  - That meals go to the unsheltered & not displace any existing meals
  - Input basic info into an app (no client info)



# How it works

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**Lucky Duck**  
Foundation





**Lucky Duck  
Foundation**

# Drew Moser

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- [drewm@luckyduckfoundation.org](mailto:drewm@luckyduckfoundation.org)
- (619) 417-1149

# Community Standards Updates Outreach, RRH



SAN DIEGO  
**Regional Task Force  
on the Homeless**

# Once upon a time...



- Reviewing street **outreach practices** and improving protocols to be more effective and client-centered
- Revising the CoC's **rapid re-housing programs** to increase flexibility of this program to meet the needs of a higher need population

# Outreach Community Standards & Framework

- Policy Guidelines for Regional Response for Addressing Unsheltered Homelessness and Encampments throughout San Diego County
  - Looks at the big picture of unsheltered homelessness and sets a vision & rationale for street outreach services
- San Diego Continuum of Care Street Outreach Standards
  - Day to day operational requirements to improve consistency and clarity in the activities, approach and expectations for this work; clarifies roles and responsibilities of the CoC, funders, and service providers
- A Comprehensive Framework for Street Outreach Services in the San Diego Continuum of Care
  - Outlines the role of the CoC in supporting street outreach performance and the role of street outreach service providers in delivering services to unsheltered people

# Outreach Community Standards Next Steps

- Final amendments to community standards – next 30 days
- Review draft Framework and finalize by RTFH and stakeholders – next 60 days
- In person or virtual training to the standards with outreach staff – next 90 days

# Rapid Rehousing (RRH) Defined

A short- to medium-term, person-centered housing intervention designed to help individuals and families quickly exit homelessness, obtain/maintain permanent housing in the community, and remain stably housed.

- Housing identification
- Move-in and rent assistance
- Case management and services

# Rapid Re-Housing System-Wide Operating Standards of Practice

- A guide to service providers and funders engaged in RRH activities in San Diego region to increase the effective implementation of RRH.
  - Defines practice standards that are applicable to all publicly funded RRH projects
  - Supports a unified understanding of the core elements and expectations of local RRH programs.

# Rapid Re-Housing Next Steps

- Finalize the RRH Operating Standards of Practice – next 30 days
- Re-engage with the RRH Learning Collaborative – next 60 days
- Plan for diversion and progressive engagement practices – next 60 days
- Will shift the RRH Learning Collaborative to a Community of Practice operationalize/implement the standards – next 90 days





SAN DIEGO

# Regional Task Force on the Homeless

# Regional Task Force on the Homeless

Update from internal RTFH performance workgroup

System Performance Analysis: Example and Board Discussion

July 2020

# Background: Recommendations from Ad Hoc Committee on System Performance

- 1. Set system performance targets: Increase system performance at minimum year over year**
- 2. Create internal work group within the RTFH to regularly review system performance trends and bring to community for discussion and action**

# SPM Workgroup Activities to Date

1. Revised community dashboards and working to publish new versions
2. Discussed need for simple performance dashboard focused on visualizing SPM's over time with smaller time increments
3. Developing training platform for various stakeholders on understanding and using public data dashboards
4. Developing workplan to bring SPM analysis to community to promote action steps
  - Focused on 3 SPM's: Successful Placements, First Time Homeless, and Returns to Homelessness

# Before we look at the data

The following slides highlight an example of what the group has been working on. Selected SPM 7a.1 – Successful Placements from Street Outreach as starting measure.

The purpose of reviewing, analyzing, and bringing data to stakeholders is to address data quality, improve the provision of housing and services, and identify potential system gaps.

In practice, the primary audience of this analysis is our Street Outreach teams. Goal is to bring analysis to programs to better understand what we are seeing in the data, engage in discussion, and collaboratively work in partnership on creating future action.

This analysis is just an example/exercise for the Board. We have not taken this to our Street Outreach teams yet.

Street outreach data is historically a difficult program to track in HMIS. Our community is not alone. Quality of data needs to be taken into consideration. The data may change.

# Initial Street Outreach Challenges

- In 2019:
  - Only 73% of those served in Street Outreach projects came from “Places Not Meant for Human Habitation.” Over a quarter had prior living situations of “non-street” locations including 5% with missing data
  - Nearly 50% of all exits were unknown/exit interview not completed. This is counted as a negative exit.
  - Almost 4,000 people stayed longer than 2 years – most likely a data quality issue
- Are increasing numbers served only correlated to increased programming? Not exiting people from HMIS? Or cause for concern (ie increased families)?
- 57 total street outreach projects provided services in 2019. Different contracts, target populations, geographies, and providers. Numbers served and performance (positive exits) varied across different projects
- The rate of those successfully placed and returning to the streets is unknown
- How will COVID-19 impact street outreach placements?



# Street Outreach Key Takeaways

- Based on recent quarterly trends the CoC is on track to meet/exceed SPM goal however last available quarter of data was at onset of COVID-19
- Number of persons being served in Street Outreach programs are increasing
  - Veterans, chronic increasing, families, and elderly (62+), youth remained stable
  - Are increasing numbers served only correlated to increased programming? Cause for concern (ie increased families?)
  - Numbers served increasing, however exits are flat
- Percentage of successful exits are increasing (HUD SPM)
- Percentage of permanent housing exits are increasing
- Recent street outreach success (2019-2020) may be positively impacting unsheltered PIT figures

# Influencing System Activities

- Improved coordination of Street Outreach, focus, and attention
- Regional Homeless Outreach Meetings
- Development of RTFH Unsheltered Policy Guidelines
- Increased funding for street outreach programs (ie HEAP)
- Training and Technical Assistance focused on street outreach (Orgcode)
- Diversion Training and incorporating diversion techniques within Street Outreach
- Revised and enhanced Street Outreach Standards near completion
- RTFH provides basic HMIS training, RTFH has not placed significant emphasis on data quality/collection for Street Outreach. Focus has been improving the practice.

# Example: Analysis of Street Outreach Data Ending March 2020

Note: All data for analysis comes from public RTFH dashboards  
created by Simtech Solutions

<https://www.rtfhsd.org/reports-data/>

# Example SPM: Successful Placement from Street Outreach

Successful Placement from Street Outreach is a core HUD SPM

Successful Placement is defined as all permanent housing exits and some temporary exits such as emergency shelter, friends/family temporary, and others

Appendix A: Exit Destinations

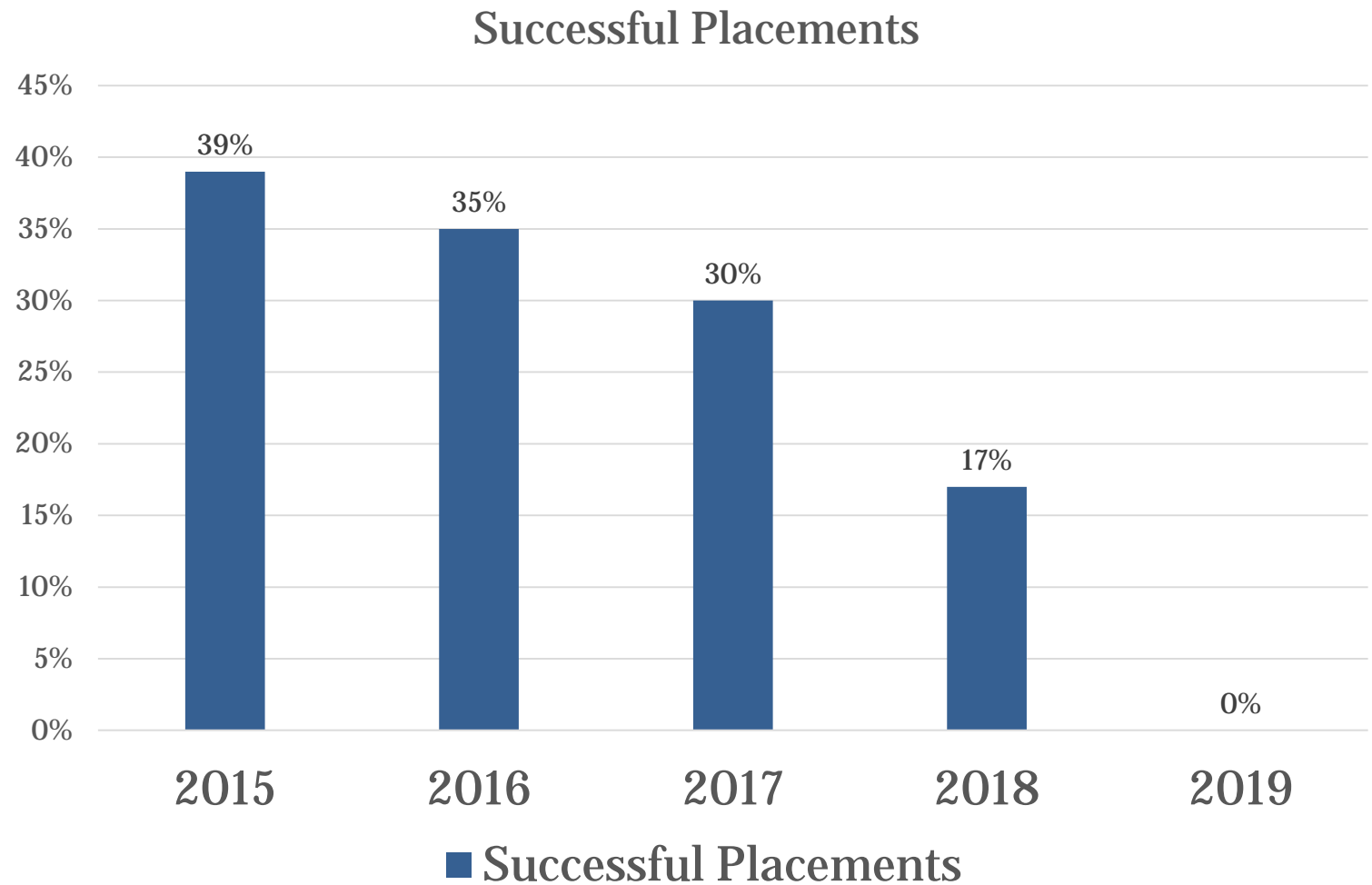
Data Standards Response	Exit Destinations	Project type SO	Project type ES	Project type TH	Project type PH (all)	Project type SH	Project type SSO
<b>Temporary / Institutional</b>							
1	Emergency shelter, including hotel or motel paid for with emergency shelter voucher, or RHY-funded Host Home shelter	✓					
15	Foster care home or foster care group home	✓	X	X	X	X	X
6	Hospital or other residential non-psychiatric medical facility	X	X	X	X	X	X
14	Hotel or motel paid for without emergency shelter voucher	✓					
7	Jail, prison or juvenile detention facility						
27	Moved from one HOPWA funded project to HOPWA TH	✓					
16	Place not meant for habitation (e.g., a vehicle, an abandoned building, bus/train/subway station/airport or anywhere outside)						
4	Psychiatric hospital or other psychiatric facility	✓					
29	Residential project or halfway house with no homeless criteria	X					
18	Safe Haven	✓					
12	Staying or living with family, temporary tenure (e.g. room, apartment or house)	✓					
13	Staying or living with friends, temporary tenure (e.g. room, apartment or house)	✓					
	Substance abuse treatment facility or detox center	✓					
2	Transitional housing for homeless persons (including homeless youth)	✓					
25	Long-term care facility or nursing home	✓	X	X	X	X	X
32	Host Home (non-crisis)	✓	✓	✓			
<b>Permanent</b>							
26	Moved from one HOPWA funded project to HOPWA PH	✓	✓	✓	✓	✓	✓
11	Owned by client, no ongoing housing subsidy	✓	✓	✓	✓	✓	✓
21	Owned by client, with ongoing housing subsidy	✓	✓	✓	✓	✓	✓
3	Permanent housing (other than RRH) for formerly homeless persons	✓	✓	✓	✓	✓	✓
10	Rental by client, no ongoing housing subsidy	✓	✓	✓	✓	✓	✓
	Rental by client, with GPD TIP housing subsidy	✓	✓	✓	✓	✓	✓
	Rental by client, with other ongoing housing subsidy	✓	✓	✓	✓	✓	✓
19	Rental by client, with VASH housing subsidy	✓	✓	✓	✓	✓	✓
22	Staying or living with family, permanent tenure	✓	✓	✓	✓	✓	✓
23	Staying or living with friends, permanent tenure	✓	✓	✓	✓	✓	✓
31	Rental by client, with RRH or equivalent subsidy	✓	✓	✓	✓	✓	✓
33	Rental by client, with HCV voucher (tenant or project based)	✓	✓	✓	✓	✓	✓
34	Rental by client in a public housing unit	✓	✓	✓	✓	✓	✓
<b>Other</b>							
24	Deceased	X	X	X	X	X	X
8	Client doesn't know						
9	Client refused						
99	Data not collected						
30	No exit interview completed						
17	Other						

CoC Performance Measures Programming Specifications

# San Diego SPM Reported to HUD: Successful Placements from Street Outreach

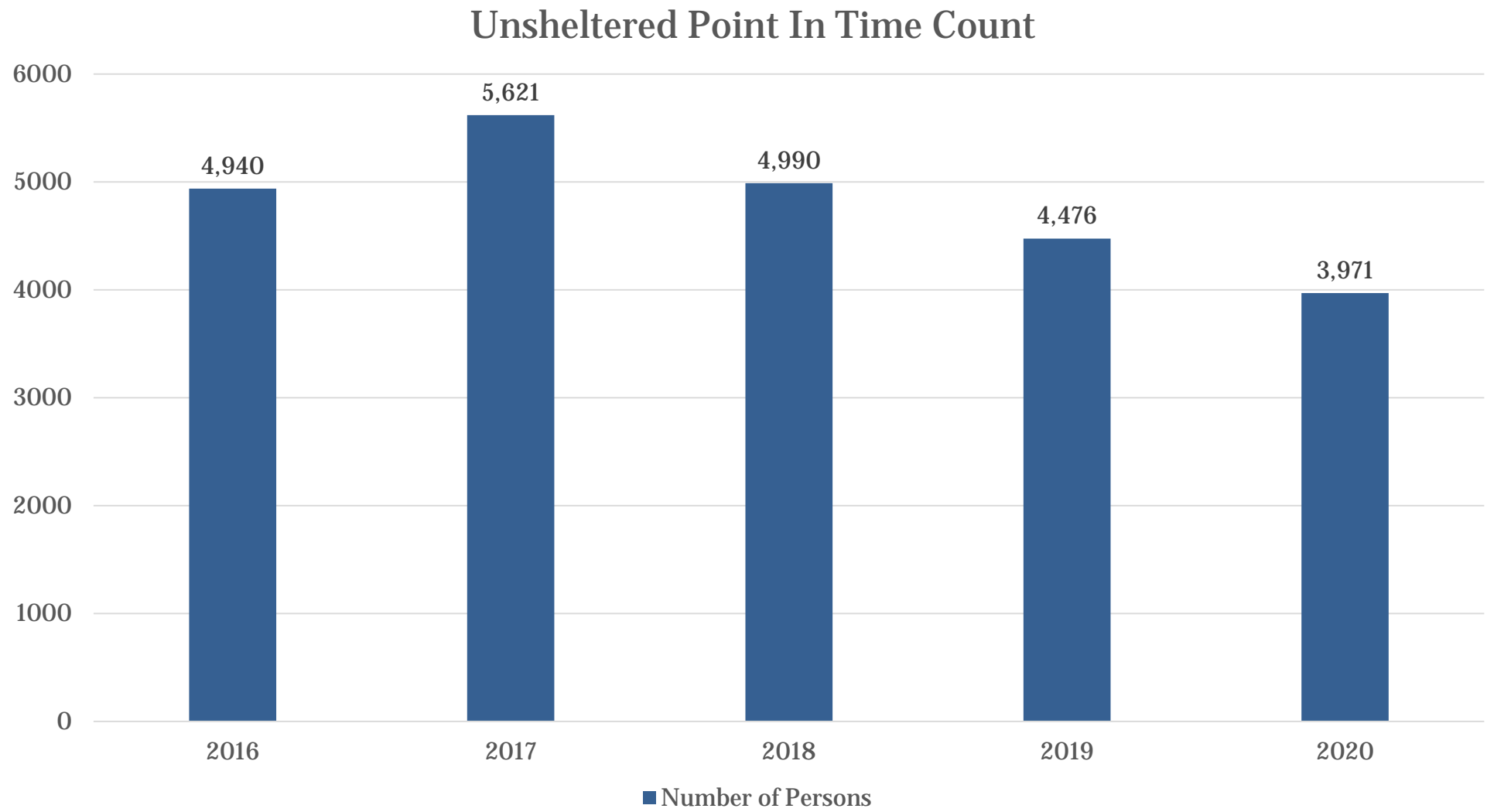
**CoC Goal:  
Improve system  
performance  
year over year**

**2019 target =  
18% or above**



Note: 2019 SPM data is not available yet. HMIS vendor still working on updated LSA report.

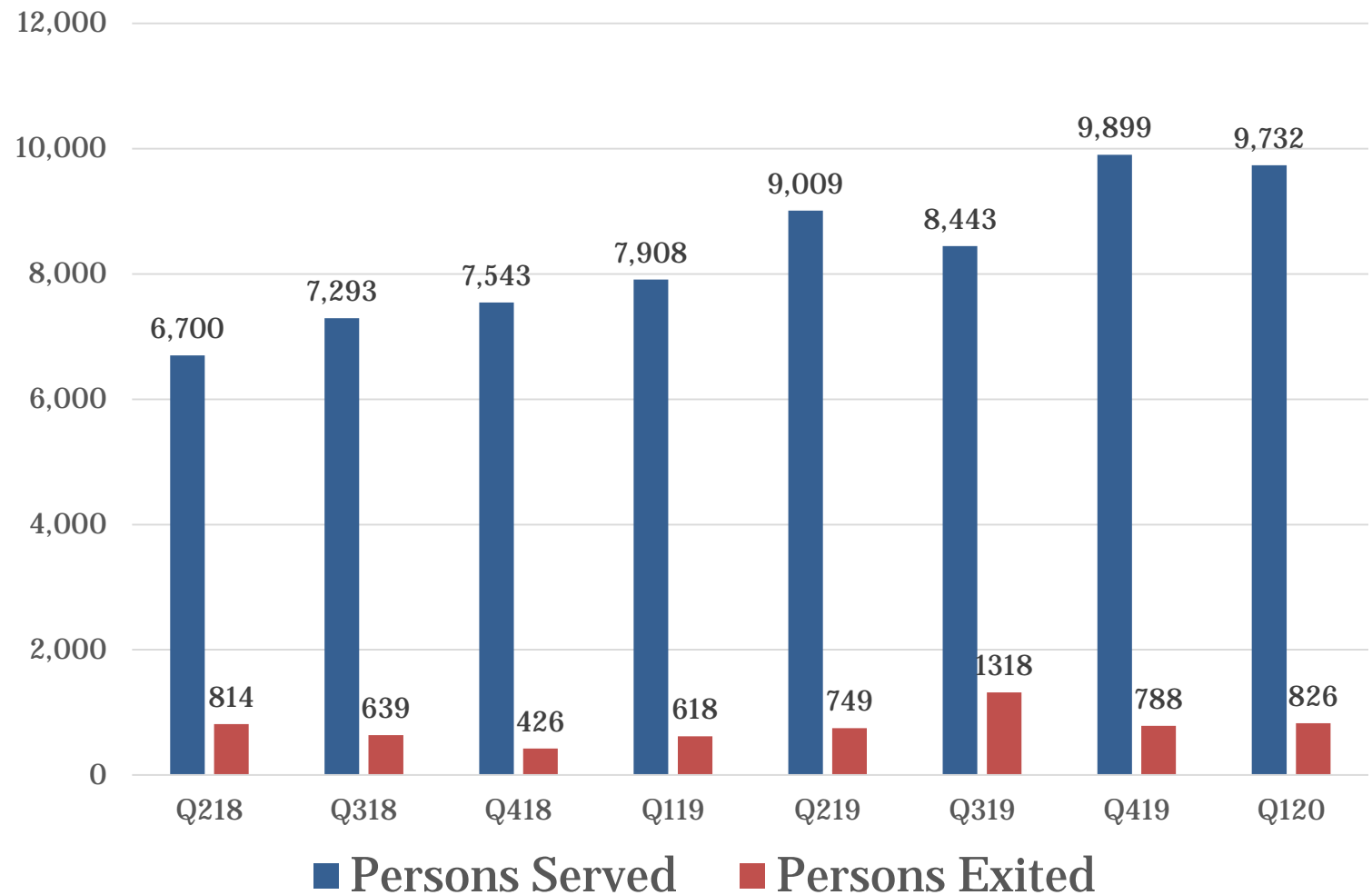
# For Context: Unsheltered PIT Trends



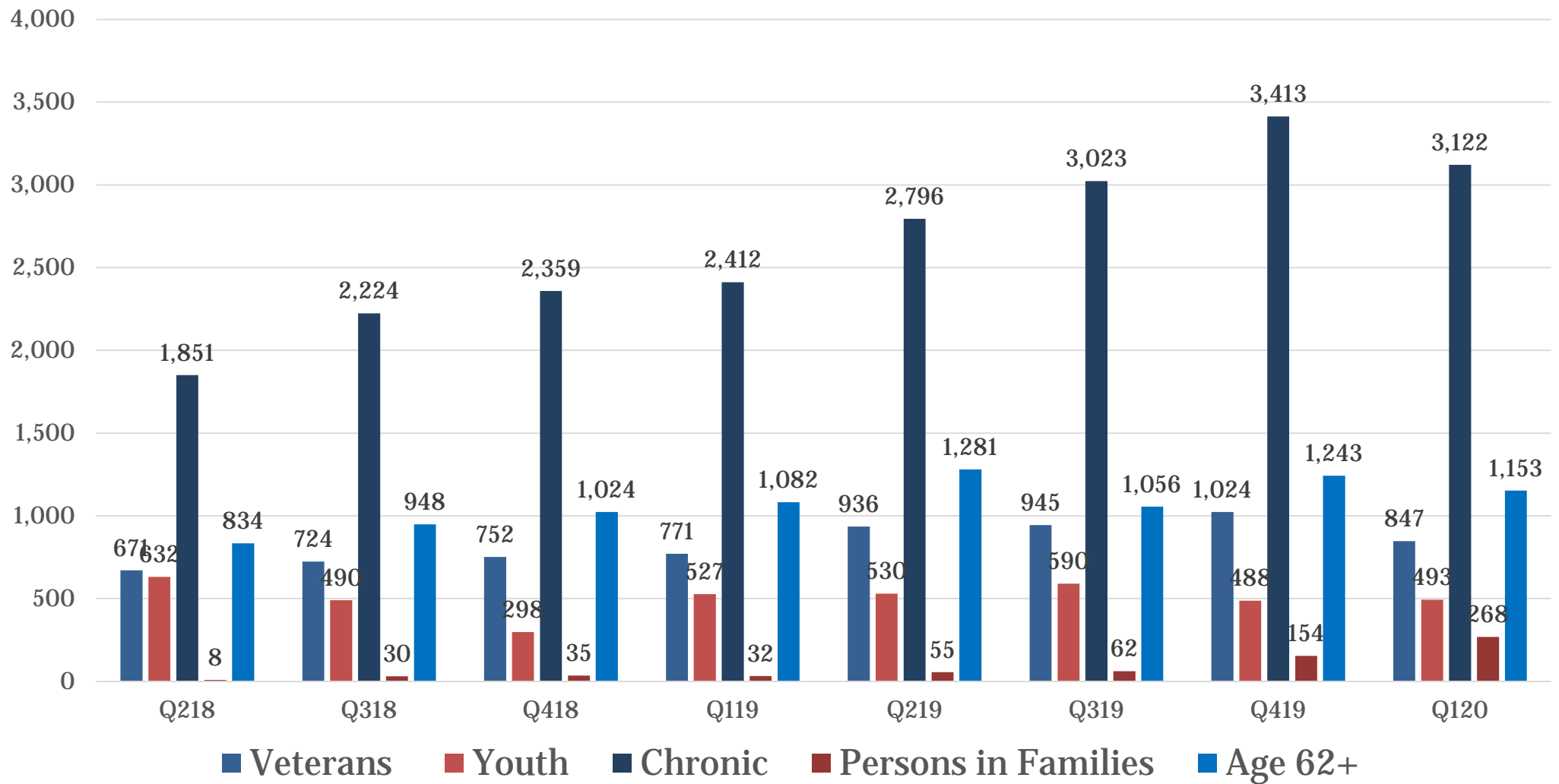


# Persons Served and Exited in Street Outreach

Number of total persons served is increasing however exits remain relatively flat

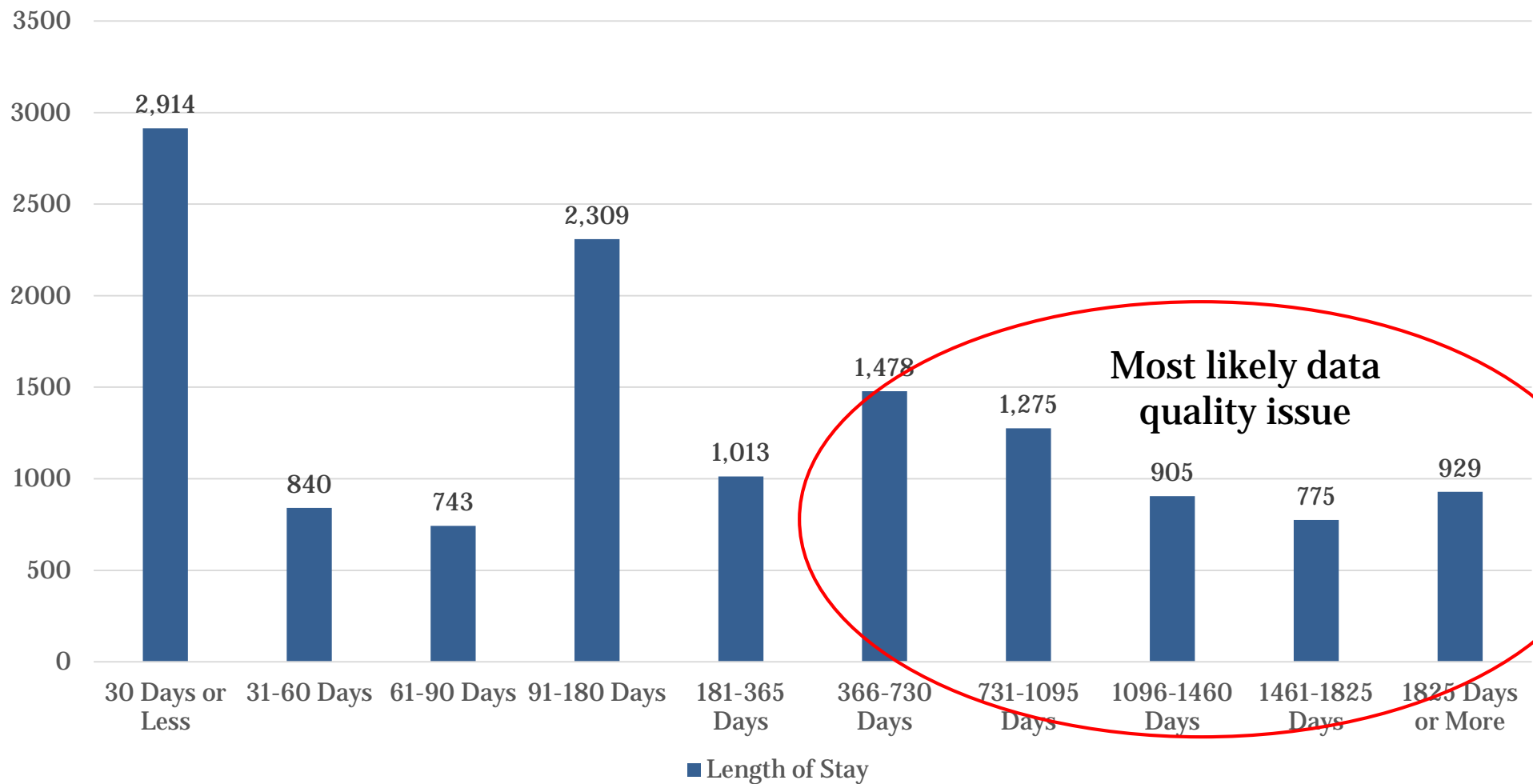


# Persons Served in Street Outreach: Sub-Populations



# Length of Time in Street Outreach Programs

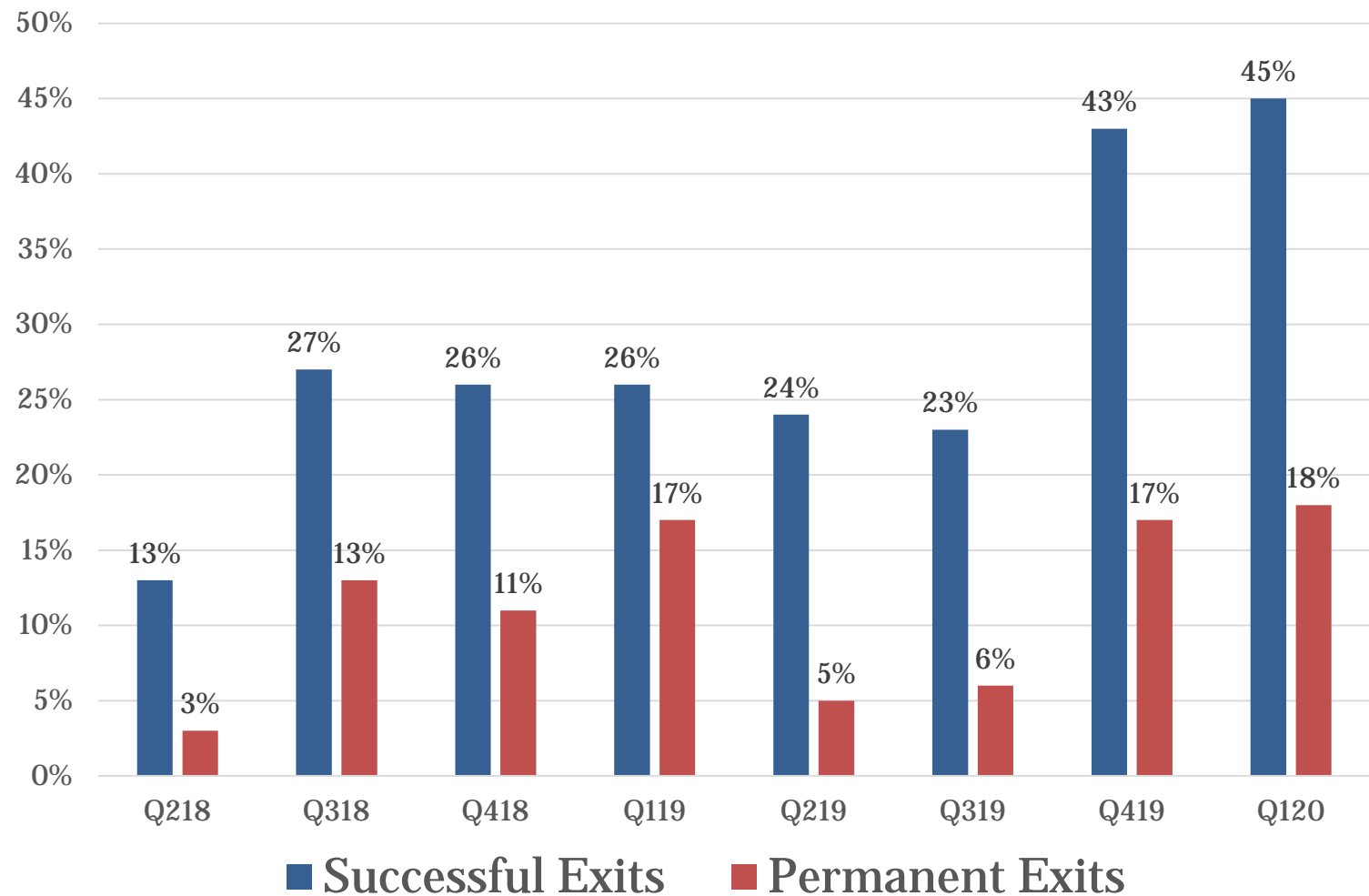
Length of Time in Street Outreach Programs in 2019



# Street Outreach Placements

Most recent HUD SPM Measure for San Diego from 2018 is 17%

Both successful exits and permanent housing exits have been increasing in last two quarters



# Board Discussion

- Helpful to see SPM data this way?
- How often does the board want to see analyses like this?  
(Monthly, quarterly, etc...)

# RTFH Funding Updates

## July 16, 2020

Lahela Mattox, Chief Operations Officer



SAN DIEGO  
Regional Task Force  
on the Homeless



# Covid-19 Emergency Funding

			Eligible Uses			
	Sources	Program Name	Outreach	Shelter	Prevention	Rapid Re-Housing
FEDERAL	HUD	CDBG-CV		X	X	X
		ESG-CV	X	X	X	X
		HOPWA-CV		X		X
	Treasury	Coronavirus Relief Fund			X	X
	Homeland Security	FEMA Disaster Relief Fund	X	X		
STATE	BCSH/HCFC	COVID-19 Emergency Homelessness Grant	X	X		
	DSS	Project Roomkey*		X		

\*\*now Project Homekey

# Covid-19 Emergency Funding

		PROGRAM NAME	TOTAL SAN DIEGO REGION
FEDERAL	HUD	CDBG-CV	\$16,300,026
		ESG-CV	\$44,163,614
		HOPWA-CV	\$682,662
		CDBG-20	\$27,708,540
		ESG-20	\$1,769,707
		HOME-20	\$12,272,551
		HOPWA-20	\$4,690,917
	TREASURY	Coronavirus Relief Fund	\$582,512,842
	HOMELAND SECURITY	FEMA Disaster Relief Fund	TBD
		<b>Total:</b>	<b>\$690,100,859</b>
STATE	BCSH/HCFC	COVID-19 Emergency Homelessness Grant	\$7,126,787
	DSS	Project Roomkey (Homekey)	TBD

# COVID-19 Emergency Funding-State of CA

## PURPOSE:

- Enhance capacity of existing homelessness system to prevent and contain the spread of COVID-19:
  - Acquisition of hotels, motels, trailers, and other isolation placements
  - Emergency shelter expansion and operations
  - Street outreach
  - Transportation between shelters and medical care
  - Additional staffing for health emergency preparedness and case management
- Funds must be encumbered by June 30, 2020 and may not cover administrative costs.
- This funding has been dedicated in partnership with the City of San Diego and the San Diego County to support social distancing in congregate settings, specifically the Convention Center.

## NEXT STEPS:

- Reporting on these funds is due to the State by July 31, 2020
- The City, County, and RTFH have determine how the funds will be paid to the City and are working to finalize the required documentation.

# Homeless Emergency Aid Program (HEAP)

- Grantees are submitting their year end invoices and outcomes
- Finalizing budget modifications for Year 2 to ensure we are on track to spend funding.
  - We are now requiring grantees to submit monthly invoices and monthly reports.

## Next steps:

- RTFH will begin hosting monthly Office Hour calls for HEAP grantees
- Currently finalizing expenses and outcomes to provide an update at a future meetings
  - This will lead into the conversations on funding priorities for HHAP

# Homeless Housing Assistance and Prevention Program (HHAP)

- The San Diego CoC was allocated \$10.7 million
- RTFH received the disbursement in June 2020.
- RTFH has not committed any HHAP funds.
  
- Looking ahead:
  - RTFH will evaluate the outcomes of HEAP and YHDP
  - RTFH will scheduled community engagement sessions late fall/early spring (pending COVID-19 guidance)
  - RTFH is committed to continued prioritization of regional distribution of funds
  - Once funding priorities are determined, RTFH will issue an RFA and select projects to be funded by HHAP
  - RTFH will continue to align grant awards with the goals identified by Federal, State, local jurisdictions, and the CoC mission and vision

# 2020-2021 State Homelessness Funding

Governor Newsom signed the Budget Act on June 29, 2020

Source	Program	Amount
State/Local Government	Funding to Cities for Homelessness, Public Health, and Public Safety to Combat COVID-19 (Federal Funds)	\$500 million
	Funding to Counties for Homelessness, Public Health, and Public Safety to Combat COVID-19 (Federal Funds)	\$1.3 billion
	Homekey (Federal Funds)	\$550 million
HCD	Federal Funded Programs for Homelessness	\$45 million
	Homekey Operating Subsidy	\$50 million
	Various	\$6 million
BCSH/HCFC	Administration and Staffing (includes staffing support for Homeless Data Integration System)	\$1.5 million
	Homeless Housing, Assistance, and Prevention Program (HHAPP)	\$300 million
OES	Various Homeless Youth Programs	\$8 million
	Youth Emergency Telephone Network	\$600,000
DSS	CalWorks Homeless Assistance Program	\$154.3 million
	Housing and Disability Advocacy Program	\$25 million
DHCS	Project for Assistance in the Transition from Homelessness	\$8.8 million
UC	Basic Needs Funding – Student Hunger and Homelessness	\$15 million
CCC	Rapid Rehousing	\$9 million
CSU	Rapid Rehousing	\$6.5 million



# Roomkey is now Homekey

## PURPOSE:

- To reflect an intent to ensure more permanent shelter and services
- \$1.3 billion in funds available through the 2020-21 Budget Act
  - \$550 million in federal funds
  - Up to \$350 million for general local homelessness supportive services
  - \$45 million in Philanthropic support
- Facilitate local efforts in acquiring and rehabilitating hotels, motels, vacant apartment buildings, residential care facilities, etc.
- Counties will partner with the State to identify buildings they intend to purchase

# AB-83 and SB-110: Round 2 of HHAP Funding

- Allocates \$300 million as follows:
- **\$90 million to Continuums of Care (CoC);**
- \$130 million to each city, or city that is also a county that has a population of 300,000 or more as of January 1, 2020;
- \$80 million to counties.
- Application for Round 2 allocations available no later than November 30

# AB-83 and SB-110: Round 2 of HHAP Funding

## PURPOSE:

- Continue to build regional coordination established with Round 1 of HHAP funds.
- Continue to build collaboration between CoCs, counties, and cities.
- To focus on developing, improving a unified regional response to homelessness
- Funds shall be strategically paired with other local, state, and federal funds to achieve maximum impact.
- State plans to provide technical assistance, sharing of best practices, and implementing accountability framework
- Intent is to increase permanent housing exits, further evidence-based solutions for individuals and families experiencing homelessness,
- Intent is to consider outcomes from prior funding awards in making future allocations, and include strong accountability measures.

# Role of RTFH

RTFH is the body responsible for policy, planning, and funding for the San Diego Region

- Convene opportunities for conversation around funding.
- Support communities to increase their awareness and understanding of funding and other resources available:
  - How it flows, eligible uses, braiding of funds
  - Current waivers
- Support communities in understanding best-practices and promising practices.
  - What would be most impactful in San Diego
- Support moving from discussion to action

RTFH continues to engage with cities in the San Diego region and other stakeholders to look at funding opportunities.